



# SeaAirSpace 2024



## OFFICIAL EVENT GUIDE



**TEXTRON AVIATION  
DEFENSE**

in collaboration with **LEONARDO**



**M-346N**

**BORN TO FORGE  
A NEW GENERATION OF  
NAVAL  
AVIATORS**

Textron Aviation Defense – in collaboration with Leonardo – proposes the M-346N integrated training system for the U.S. Navy Undergraduate Jet Training System (UJTS)

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## FROM THE NAVY LEAGUE NATIONAL PRESIDENT & CEO

On behalf of our 30,000 Navy League members, 218 corporate partners and countless supporters around the globe, welcome to the Navy League of the United States' 59th Sea-Air-Space exhibition. As an attendee, you are at the center of the largest maritime exposition in North America, combining sea services, defense industry, government and international maritime leaders under one roof.

The Navy League brings the maritime community together at Sea-Air-Space with the primary goal to advance Integrated Maritime Power for the United States, its allies, and partners.

The global maritime domain presents a wide range of potential threats to the security and economic interests for the United States and the world. Sea-Air-Space plays a key role as a place for our defense department, government, and industry leaders to collectively meet and engage in ways that will assist in overcoming these prevailing challenges.

Thank you to the leaders of the Navy, Marine Corps, Coast Guard and Merchant Marines for your participation in Sea-Air-Space 2024, including Secretary of the Navy, the Honorable Carlos Del Toro; Chief of Naval Operations, Admiral Lisa Franchetti; Commandant of the Marine Corps, General Eric Smith; Commandant of the Coast Guard, Admiral Linda Fagan; Administrator of the Maritime Administration, Ann C. Phillips; and Under Secretary of the Navy, the Honorable Erik Raven. We would also like to thank our many corporate partners for their continued support of this event. We could not do it without you.

To all who serve in and out of uniform and dedicate their lives to strengthening American maritime power, thank you. For more than 120 years, the Navy League has been devoted to its mission of education, advocacy, and support for the benefit of the United States sea services. Sea-Air-Space is one of many avenues our organization utilizes to support that mission. It is a powerful convening platform that connects all participants and attendees in a manner that serves to further strengthen American maritime superiority.

We are confident that each of you will find the next three days of discussions, events and exhibits to be of great value and interest. We are grateful for your support to the Navy League of the United States and the Center for Maritime Strategy.

Christopher "Towny" Townsend  
National President

Mike Stevens  
Chief Executive Officer



**THE SECRETARY OF THE NAVY**  
WASHINGTON, D.C. 20350-1000

March 13, 2024

**GREETINGS TO THE SEA-AIR-SPACE EXPOSITION**

On behalf of the Department of the Navy, I am pleased welcome all those attending this year's Sea-Air-Space Exposition.

Over the past 248 years, the U.S. Navy and Marine Corps have operated together, as one integrated maritime team, at the front of our foreign policy. Our Nation's Founding Fathers and most prominent naval strategists have long recognized that naval power and maritime commercial power are inextricably linked, which is why I called for a new vision of Maritime Statecraft last fall.

Maritime Statecraft encompasses not only naval diplomacy but a national, whole-of-government effort to build comprehensive maritime power, both commercial and naval, in not just the Navy and Marine Corps, but alongside the Coast Guard, Maritime Administration, National Oceanic and Atmospheric Administration, our international network of allies and partners, and even the Army.

We are grateful to the Navy League of the United States for hosting this event and others like it, and to all of the attendees and participants for taking the time to travel, prepare booths, and present ideas that will help us rebuild our comprehensive, integrated maritime power—and to build the fleet and force our Navy needs to win today and into the future.

A handwritten signature in blue ink that reads "Carlos Del Toro".

Carlos Del Toro



## CHIEF OF NAVAL OPERATIONS

### A MESSAGE FROM THE CHIEF OF NAVAL OPERATIONS

As the 33rd Chief of Naval Operations, I am honored to join you at Sea-Air-Space, the Navy League's Global Maritime Exposition and I look forward to the discussions that will come from this year's important theme, "Integrated Maritime Power." As the largest maritime expo in the U.S., Sea-Air-Space advances innovation, extends the maritime conversation, and strengthens public and private-sector relationships.

As is evident on the global stage, the role of our maritime forces in the world is more important than ever. From the seabed to space, in cyberspace, and in the information environment, the threats to our nation and our interests are real and growing. Our partnerships with industry, academia, Allies, and partners underwrite our ability to stay ahead of those intent on reshaping the rules-based international order. As we operate forward to keep the global maritime commons free and open, events like Sea-Air-Space are essential to delivering security and prosperity across every ocean.

Our Navy is committed to working alongside our maritime partners to put more, ready players on the field – platforms and people. We need your ideas, partnership, investment, and, most of all, your commitment. Together, we must move with purpose and urgency as our Navy - Marine Corps - Coast Guard team operates forward to preserve the peace, respond in crisis, and win decisively in war, if called to do so.

Thank you to the Navy League for hosting Sea-Air-Space, and thank you all for your participation and contributions to this vital conversation. Your efforts remain critical to strengthening America's Warfighting Navy and to the advancement of Integrated Maritime Power.

Sincerely,

A handwritten signature in blue ink, appearing to read "L. M. Franchetti".

L. M. Franchetti  
Admiral, U.S. Navy  
Chief of Naval Operations



## A MESSAGE FROM THE COMMANDANT OF THE MARINE CORPS

On behalf of all Marines, I am pleased to welcome everyone attending the United States Navy League's 2024 Sea-Air-Space Exposition. This event is vital to adapting and modernizing our Sea Services to meet any challenges the future may present. The benefits of this annual expo are far reaching, as it brings together the defense industrial base, U.S. private-sector companies, and key military leaders to share ideas and see firsthand the latest in maritime, defense, and energy technologies.

The continually evolving nature of the battlefields and our peer competitors demands that we stay on the cutting edge of capabilities to keep ahead of any pacing threats. Valuable discussions regarding strategy, sophisticated innovations, and thought-provoking operational concepts help your Sea Services continue to assure America's security. The economical and analytical ideas that are generated during this exposition allow us to stay relevant, informed, and current on the information and initiatives advancing maritime policy.

Together with the Navy and Coast Guard, we have forged a lasting legacy of professionalism, innovation, and transformation. This exposition offers a critical opportunity for us to further that legacy and stand ready to face whatever the future may bring. Thank you to the U.S. Navy League and all who make this event possible. Enjoy a challenging, inspiring, and productive expo.

Semper Fidelis,

Eric M. Smith  
General, U.S. Marine Corps  
Commandant of the Marine Corps



THE COMMANDANT OF THE UNITED STATES COAST GUARD  
WASHINGTON, D.C. 20593-7000

**MAR 15 2024**

### **A MESSAGE FROM THE COMMANDANT OF THE COAST GUARD**

Welcome to the Navy League's 2024 Sea, Air, and Space Exposition! On behalf of the Coast Guard workforce, I am honored to participate in this outstanding global maritime event. The theme of this year's Exposition "Integrated Maritime Power" is a chance to reflect on the global significance of sea power. Engagement across the government, military, defense, energy, and private sectors will help us better understand how to meet the maritime challenges we face.

The pace of change in today's world is accelerating. Geopolitical competition, economic volatility, the impacts of climate change, and evolving technologies are converging to drive change for the Coast Guard. If we do not adapt, this wave of change will overtake our ability to protect, defend, and save the American public we serve. Together with the Navy and Marine Corps, we will continue to generate Integrated All-Domain Naval Power so the United States maintains our Advantage at Sea.

For more than 233 years, the Coast Guard has been always ready to meet challenges at sea. We succeed because of our professionalism, exceptional character, and high sense of purpose. Through events like the Sea, Air, and Space Exposition, we will sharpen our competitive edge for this maritime century. Thank you to the Navy League for organizing this event, and to all attendees for your enduring support to ensure the U.S. Coast Guard remains *Semper Paratus - Always Ready!*

Yours in service,

A handwritten signature in blue ink, reading "Linda L. Fagan".

Linda L. Fagan  
Admiral, U.S. Coast Guard





U.S. Department  
of Transportation  
**Maritime  
Administration**

ADMINISTRATOR

1200 New Jersey Avenue, S.E.  
Washington, DC 20590

### **A Message from the U.S. Department of Transportation's Maritime Administration**

Welcome to the 2024 Sea-Air-Space Exposition! I am pleased to participate in this annual gathering of Sea Service professionals and national security stakeholders to discuss the indispensable role the maritime sector plays in our national defense.

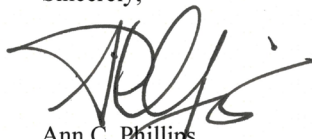
The Maritime Administration has a multi-faceted mission set, among them providing sealift to meet the nation's needs. MARAD has proudly met those needs, in support of the United States Armed Forces, by managing the National Defense Reserve Fleet's Ready Reserve Force (RRF). MARAD, through its Vessel Acquisition Manager, has continued to acquire vessels to recapitalize the RRF: three ships this year, for a total of five, with authorization for up to four more. We have also launched the Tanker Security Program, creating new assured access to tanker capacity for DOD and growing the U.S. flag fleet by ten internationally-trading vessels. MARAD has also started work on a U.S. maritime strategy that will ensure that the Marine Transportation System can meet our Nation's economic and national security needs for the future. All of this work will support the ready and rapid deployment of Department of Defense materiel, enabling the U.S. to project power globally.

Advancing a strong and growing U.S. Merchant Marine remains a top priority for MARAD. Earlier this year, we released a Mariner Workforce Strategic Plan which identifies public-private coordination efforts that will help improve mariner recruitment, training, and retention. We are also developing a Diverse Mariner Recruitment Strategy to assist the maritime academies in reaching out to women and underrepresented communities. Further, we are aggressively working to address sexual misconduct, harassment, bullying and other prohibited behaviors, including through the implementation of our Every Mariner Builds a Respectful Culture (EMBARC) Standards, now law, to fundamentally better the shipboard culture for the entire maritime workforce, efforts that will promote mariner retention.

Finally, MARAD and the Department of Transportation are working to strengthen U.S. supply chains, modernize and improve the resilience of our ports, and improve the movement of goods throughout the United States. Our Port Infrastructure Development Program and United States Marine Highway Program grants enable ports to be more efficient, effective, and sustainable for the movement of freight within the United States.

To everyone attending this year's event, I thank you for your interest in the maritime domain. I look forward to a terrific week where the maritime industry and Sea Services continue to work together to keep our merchant marine and the U.S. Marine Transportation System sailing towards a stronger future.

Sincerely,



Ann C. Phillips  
Maritime Administrator

# General Information

## CONFERENCE APPROVAL

The Sea-Air-Space exposition qualifies as a widely attended gathering by the Department of the Navy and the U.S. Coast Guard. Events connected with the exposition constitute training beyond maintenance of professional credentials; accordingly, military and government employees may attend the exposition in their official capacities and on government-funded orders, subject to their supervisors' discretion and their service or agency approval.

## ADA COMPLIANCE

We are committed to making our event accessible to all. If you made a prior request for accommodation, please visit Sea-Air-Space registration in Maryland Foyer. We will make a reasonable effort to meet unexpected needs as well.

## ATTENDANCE QUALIFICATIONS

The Sea-Air-Space exposition is not open to the public. The exhibit and seminar portion of the event is open to qualified attendees only.

Suitcasing is a business practice by which companies gain access to an event by obtaining event credentials and then solicit business in the aisles or other public spaces used for the conference. This practice works counter to the business interests of legitimate Sea-Air-Space exhibitors. Sea-Air-Space and the Navy League has a zero-tolerance policy regarding suitcasing.

Please note that while all meeting attendees are invited to the exhibit floor, any attendee observed to be inappropriately soliciting business in the aisles or other public spaces, or in any other company's booth will be asked to leave.

## MEDIA ATTENDANCE

Media identification badges will be available at registration. A government-issued photo ID is required upon check-in. The media room is located in National Harbor 13, and access will be granted with your media badge. **Your media badge must be worn at all times.** Members of the media are prohibited from:

- Soliciting or accepting orders for any product or service, including advertising space, in the exhibit halls or any other Navy League-controlled area of the Gaylord National.
- Distributing company literature, magazines or other promotional material.

The Navy League reserves the right to revoke the privileges of anyone violating these restrictions.

## CAMERAS & VIDEO RECORDERS

Any photography or videography in the Exhibit Hall (indoor and outdoor) is prohibited without the permission of the respective exhibitor. Photography/videography provided by the Navy League will take place throughout the event; by attending Sea-Air-Space, attendees authorize the use of these images for future use by the Navy League of the United States and its partners.

## ATTENDEE REGISTRATION HOURS

### Monday, April 8

6:30 AM - 5:30 PM Maryland Foyer

### Tuesday, April 9

6:30 AM - 5:00 PM Maryland Foyer

### Wednesday, April 10

6:30 AM - 11:00 AM Maryland Foyer  
11:00 AM - 2:00 PM Maryland Registration Desk A

## PRINCE GEORGE'S EXHIBITION HALL HOURS

Monday, April 8 9:00 AM - 5:00 PM

Tuesday, April 9 9:00 AM - 5:00 PM

Wednesday, April 10 9:00 AM - 3:30 PM

## MARYLAND BALLROOM EXHIBITION HALL HOURS

Monday, April 8 8:00 AM - 5:00 PM

Tuesday, April 9 8:00 AM - 5:00 PM

Wednesday, April 10 8:00 AM - 11:00 AM

## TRANSPORTATION & PARKING

**Parking:** The Navy League has arranged a flat \$10/day self-parking fee during Sea-Air-Space in the **Gaylord National Resort Garage** adjacent to the Maryland Ballroom Lobby. This rate is good for self-parking only from Sunday, April 7, 2024 – Wednesday, April 10, 2024. Vouchers are available for sale in the Maryland Foyer. You must scan the voucher at the garage gate when you leave.

Valet parking is \$59 a day and is **not covered by the special rate.**

## YOUTH ATTENDANCE

Children ages 13 through 17 are restricted to afternoon attendance and must be accompanied by an adult at all times. Children under 13 are not permitted to attend at any time. No children, regardless of age, are permitted in the exhibit hall during installation and dismantle hours.

Because they serve,  
*we give.*



**Support the mission of the  
Navy League of the United States.**

Your generous donation to the Navy League will support the men and women of the sea services and provide scholarship and STEM opportunities for youth. Give today!

**[NAVYLEAGUE.ORG/GIVING](https://NAVYLEAGUE.ORG/GIVING)**



NAVY LEAGUE  
of the  
UNITED STATES

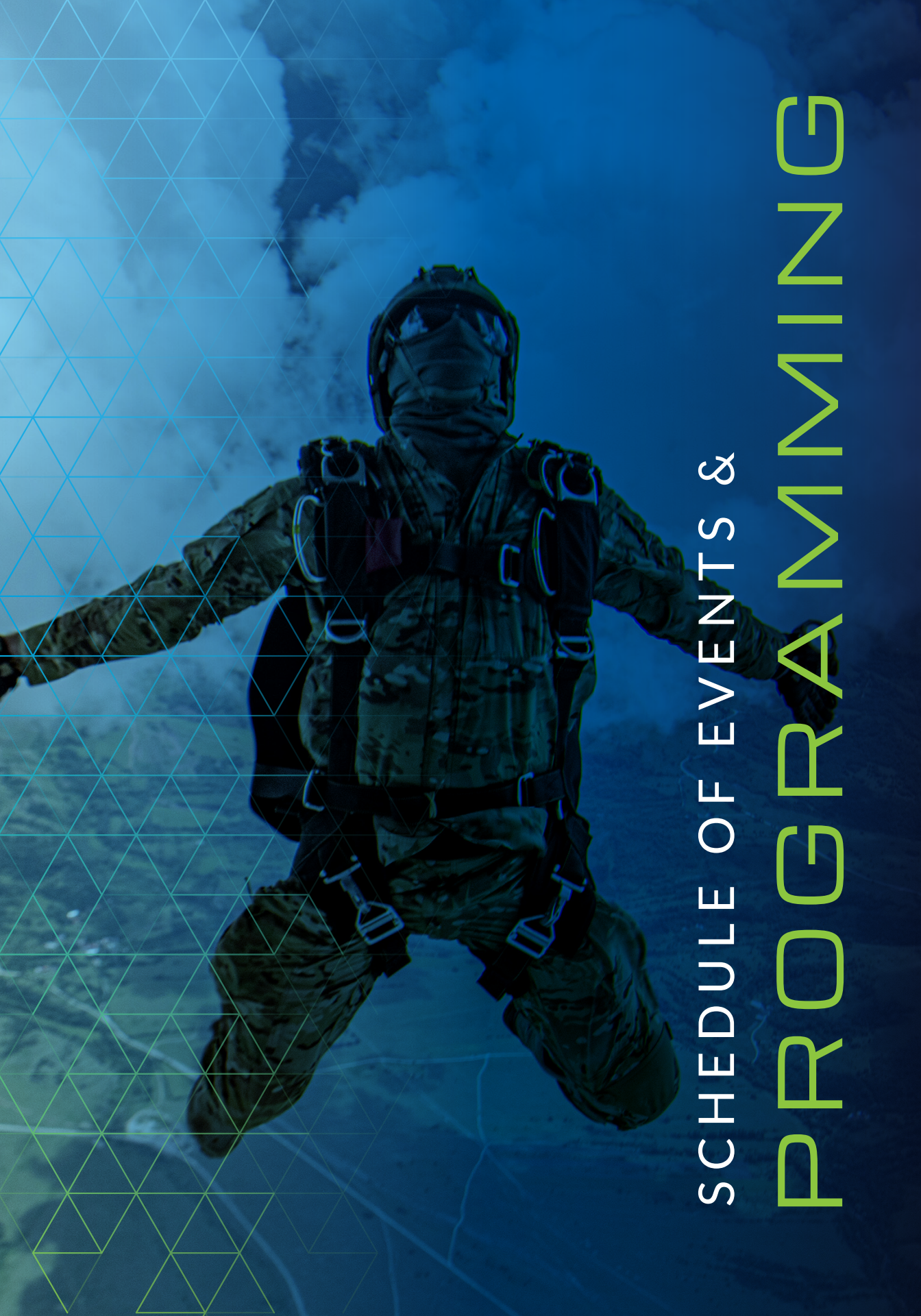
# Get the Full Sea-Air-Space Experience with our SAS Mobile App

View interactive exhibit hall maps and never miss a notification on exhibit hall demonstrations, up-to-date programming and special events with the 2024 Sea-Air-Space App.



The Sea-Air-Space Mobile  
App is sponsored by **Deloitte.**





SCHEDULE OF EVENTS &  
PROGRAMMING

MONDAY  
April 8

**REGISTRATION HOURS:**

6:30 AM – 5:30 PM (Maryland Foyer)

**EXHIBIT HALL HOURS:**

Prince George's Exhibit Hall:

9:00 AM - 5:00 PM

Maryland Exhibit Hall:

8:00 AM - 5:00 PM

**Sea-Air-Space Opening Ceremony and Chiefs Leadership Session**

▶▶ 9:00 AM – 10:30 AM | Potomac AB

The sea services, and all the nation's forces, are operating under a new National Defense Strategy and National Security Strategy. Fulfilling the mission of those documents will require some new directions in how the services organize, recruit, and retain personnel from new recruits to senior leadership, and acquire hardware and software. It will also require incorporating lessons the U.S. military and its opponents have learned from the wars in Ukraine and Israel. In this discussion, the chiefs will discuss each service's role in national security in the coming decade.

**KEYNOTE SPEAKER:**

The Hon. Erik Raven, Under Secretary of the Navy

**SPEAKERS:**

ADM Lisa Franchetti, USN, Chief of Naval Operations

ADM Linda Fagan, USCG, Commandant of the Coast Guard

Gen Christopher Mahoney, USMC, Assistant Commandant of the United States Marine Corps

The Hon. Ann Phillips, RDML, USN (Ret.), Administrator, Maritime Administration, Department of Transportation

**Moderator:** Mr. Francis Rose, Host, Fed Gov Today

**SPECIAL EVENT**

**Transition Connection**

▶▶ SPONSORED BY COLUMBIA SOUTHERN UNIVERSITY AND USAA

▶▶ 10:00 AM – 3:00 PM | Cherry Blossom Ballroom and Lobby

Making the leap from military service to the civilian work field is daunting but not impossible. Companies are eager to hire talented, disciplined veterans fresh out of service or ready for a career change. The challenge is bridging the gap between the two.

Transition Connection allows face-to-face interactions with major employers and veteran allies looking to add veteran talent to their team. Get your resume out there during this valuable networking opportunity.

**Indo-Pacific Security: Protecting our Interests Across the Island Chains**

▶▶ 10:45 AM – 11:45 AM | Potomac C

Protecting the freedom of navigation in the Western Pacific and South China Sea is paramount to protecting our national and economic security. New and innovative ways to patrol these waters are aiding our sea services, partners and allies in identifying and combating these threats by China as they continue to encroach and become more aggressive as they attempt to assert claim over waters of small island nations. Unmanned systems, drone technology as well as the increased presence of our Coast Guard cutters in this region are all assisting in controlling the threat at hand and crucial to uphold a free and open Indo-Pacific for all.

**SPEAKERS:**

LtGen James Bierman, USMC, Deputy Commandant, Plans, Policy & Operations, Headquarters Marine Corps

VADM Andrew Tiongson, USCG, Commander, Pacific Area Commander, Defense Force West

RADM Eric C. Ruttenberg, USN, Reserve Deputy Commander, U.S. Pacific Fleet

RDML Chad Cary, Deputy Director for Operations, NOAA Office of Marine and Aviation Operations and Deputy Director, NOAA Commissioned Officer Corps

Mr. Richard Jenkins, Founder & CEO, Saildrone

**Moderator:** Dr. Katherine A.W. McGrady, President, CNA

## Building and Sustaining the Arctic Infrastructure

▶▶ 10:45 AM – 11:45 AM | Potomac D

The unique climate and terrain of the Arctic poses its greatest challenges to operations such as shipping, resource extraction, and durable maritime security. The expense of operating in this terrain, resulting from the ever-changing landscape and its often-impenetrable weather systems, makes building and sustaining infrastructure extremely challenging to both our military forces and industry partners. It is critical that the United States and its Arctic allies make investments in Arctic infrastructure a priority. Without an American-led and ally-backed system in place for the rapid and reliable movement of resources, shipping vessels, and military assets, how will we prevent the exploitation of the Arctic by near-peer adversaries like Russia and China?

### SPEAKERS:

VADM Douglas Perry, USN, Commander, Joint Force Command Norfolk Commander, U.S. 2nd Fleet Director, Combined Joint Operations from the Sea Centre of Excellence

VADM Kevin Lunday, USCG, Atlantic Area Commander; Commander, Coast Guard Defense Forces East; Director, DHS Joint Task Force East

VAdm Angus Topshee, Commander of the Royal Canadian Navy

Mr. Gregory Pollock, Principal Director, Arctic and Global Resilience Policy and Adjunct Professor, Georgetown University

**Moderator:** Dr. Rebecca Pincus, Wilson Center for Arctic Studies

## Fast-Tracking JADC2 in the Indo-Pacific: Harnessing Existing Tech for Enhanced Military Coordination

▶▶ AN HII EXCLUSIVE SESSION

▶▶ 10:45 AM – 11:45 AM | Potomac 1-3

Accelerating the deployment of Joint All-Domain Command and Control (JADC2) in the Indo-Pacific region is a priority. This panel will explore how leveraging

existing technologies in battle management, information security, realistic training environments, and AI-enabled operational planning, can facilitate a more rapid deployment of critical capabilities in the region to equip the warfighter and better coordinate U.S. military operations across air, land, sea, space, and cyber.

### SPEAKERS:

VADM Karl Thomas, USN, Deputy Chief of Naval Operations for Information Warfare, N2/N6

RADM Douglas Small, USN, Commander, Naval Information Warfare Command

LtGen Dennis Crall, USMC (Ret.), Former Director of Command, Control, Communications, and Cyber (C4) for the Joint Staff

Maj Gen Harold "Punch" Moulton, USAF (Ret.), Vice President, Cyber Strategies and Defense Support, Stellar Solutions

Mr. Garry Schwartz, Chief Operating Officer, HII Mission Technologies Division

**Moderator:** ADM James Foggo, USN (Ret.), Dean, Center for Maritime Strategies, Navy League of the United States

## Prioritizing the Culture of Service: What Lessons can be Taught from Military Service

▶▶ SPONSORED BY USAA

▶▶ 11:00 AM – 12:00 PM | Cherry Blossom Ballroom

Sea service life offers unrivaled opportunities for young Americans seeking purpose and adventure, but such personal fulfillment is only possible amid a service-wide culture of respect, duty, professionalism, and service to others. This extends beyond those in uniform, to include strong support for spouses and children. It also extends beyond the length of one's time in service, as each Sailor, Marine, and Sentinel is expected to maintain the integrity and strength of character developed while in uniform even after transitioning out of service. How does America develop the greatest Sailors, Marines, and Sentinels in the world and how will we continue to do so? Hear from the senior enlisted members of these renowned sea services to learn about the tireless work they undertake to ensure that the quality of our servicemembers remain the envy of the world.

### SPEAKERS:

Sergeant Major of the Marine Corps, Carlos Ruiz

Master Chief Petty Officer of the Navy, James Honea

Master Chief Petty Officer of the Coast Guard, Heath Jones

**Moderator:** Maj. Michael Kelly, USAF (Ret.), AVP, Military Affairs Deputy, USAA

Ms. Jennifer Zientz, Director of Programs, Center for Brain Health, The University of Texas at Dallas

**Moderator:** CAPT Scott Cota, USN, Director, TBI Centers of Excellence

**SPECIAL EVENT**

**Sea Services Luncheon**

▶▶ **SPONSORED BY APPIAN, ALL.SPACE, FORTRESS, IBM**

▶▶ **12:00 PM – 1:30 PM | Potomac AB**

**SPEAKERS:**

ADM Jim Kilby, USN, Vice Chief of Naval Operations

ADM James “Sandy” Winnefeld, USN (Ret.) Chair, President’s Intelligence Committee

**Moderator:** Mr. Brent Sadler, Senior Research Fellow, Naval Warfare and Advanced Technology, Allison Center for National Security, The Heritage Foundation

▶▶ *Ticketed Event*

**Marine Corps Cybersecurity for Industry Partners**

▶▶ **12:30 PM – 1:30 PM | Potomac D**

Cybersecurity is an increasingly important feature in the acquisitions process. During the panel, Marine Corps Systems Command will highlight new cybersecurity requirements for industry partners. The panel will also include insights about cybersecurity resources available to industry partners while the DoN Small Business Office will discuss plans to include all industry partners in the process moving forward.

**SPEAKERS:**

Ms. Arveice Washington, Director, Department of the Navy Office of Small Business Programs

Ms. Atiya Yearwood, Deputy Chief of the Cybersecurity Collaboration Center, NSA

Col Ross Monta, USMC, Chief of Staff Marine Corps Systems Command

**Moderator:** Maj Tyler Reed, USMC

**Brain Health and our Warfighter: The Invisible Scars**

▶▶ **12:30 PM – 1:30 PM | Potomac C**

In 2022, the Department of Defense launched the Warfighter Brain Health Initiative bringing together both the operational and medical communities to unify approaches to enhance brain health and address the effects of traumatic brain injury (TBI) in our Service Members. We have brought together two critical components to share how their commitment to this initiative is being addressed. The Center for Brain Health applies strategies to unlock brain potential using science-based programs for our warriors “left of boom” and after injury to take their brain performance to a new level. The Department of Defense/ Uniformed Services University Brain Tissue Repository was established to advance TBI research and better understand the effects of traumatic brain injury using the best science, to support and promote the overall brain health of the warfighter.

**SPEAKERS:**

RADM Dana Thomas, MD, MPH, Assistant Commandant, Health, Safety and Work Life and Chief Medical Officer, United States Coast Guard

Dr. Daniel Perl, MD, MD, Director, DOD/USU Brain Health Repository

**Future Aviation Platform Development**

▶▶ **SPONSORED BY AIRBUS U.S. SPACE & DEFENSE**

▶▶ **2:00 PM – 3:00 PM | Potomac C**

As adversarial nations around the world continue to modernize their aircraft and develop new technologies, both manned and unmanned, the United States sea services will face an ever-growing peer threat. With increasing deployment of Chinese carriers and aviation assets, how is the United States striving to produce newer, more lethal aviation platforms to meet these adversaries around the globe? What advances are being made, in partnership with industry leaders, to ensure the United States has the most capable platforms and systems? How is the future development and fielding of NextGen fighters going to ensure the aircraft is ready to be delivered to the warfighter when the capability is needed?

**SPEAKERS:**

LtGen Bradford J. Gering, USMC, Deputy Commandant for Aviation



RADM Michael “Buzz” Donnelly, USN, Director, Air Warfare Division, N98

RADM Mike “Nasty” Manazir, USN (Ret.), VP, Navy Systems, Government Ops, Boeing

Mr. Joshua Niedzwiecki, VP and General Manager, Electronic Combat Solutions, BAE Systems

**Moderator:** ADM Bill Gortney, USN (Ret.)

## Empowering the Next Generation of Leaders

▶▶ 2:00 PM – 3:00 PM | Potomac D

Leadership has changed, driven by the times in which we live. Collaboration and creative passion often inspire the best leaders. New technologies are creating worlds where newly defined roles of leadership are emerging from the traditional boardroom and into the minds and hands of our youth. How are we adapting and challenging the “norm” of what we see as traditional leaders? How can this next generation of leaders break the mold of their predecessors to spark even more collaborative engagement and dialogue to propel organizations into the next generation?

### SPEAKERS:

RDML Brett Mietus, USN, Director, Navy Culture and Force Resilience Office

RDML Amy Bauernschmidt, USN, Deputy Commander, U.S. 7th Fleet

Mr. Dale Sisson, Naval Surface Warfare Center, Dahlgren Division, Technical Director

Ms. Kari Wilkinson, Vice President, HII; President, Ingalls Shipbuilding

**Moderator:** Ms. Steffanie Easter, SVP and Chief Sustainability Officer, CAES

## AUKUS: Trilateral Security Agreement Update

▶▶ 2:30 PM – 3:30 PM | Potomac AB

Nearly two years ago, leaders of Australia, the United Kingdom and the United States joined forces for the creation and sustainment of an enhanced security partnership. This partnership relies on the acquisition of nuclear-powered submarines, the enhancement of joint capabilities and leading technological advancements in connecting these three superpowers under the sea for a deep integration of our global security. How has this partnership grown since its declaration in the

strengthening of our Indo-Pacific security? How are our industrial base partners keeping up with the needs of the increased submarine construction and maintenance as we arm our partners with these capabilities?

### SPEAKERS:

The Hon. Pat Conroy, Minister for Defence Industry, Minister for International Development and the Pacific

VADM Robert Gaucher, USN, Commander, Naval Submarine Forces; Commander, Submarine Force, U.S. Atlantic Fleet; Commander, Allied Submarine Command

VAdm Martin Connell, CBE, Second Sea Lord, Royal British Navy

Dr. Laura Bukkosal Hooks, Vice President and General Manager, Maritime and Strategic Systems, General Dynamics Mission Systems

**Moderator:** Ms. Megan Eckstein, Naval Warfare Reporter, Defense News

## Connecting the Grid: How Low Earth Orbit Satellites are Redesigning the Networks of the Future

▶▶ 3:30 PM – 4:30 PM | Potomac C

Over 10,000 satellites are currently circling the Earth at a rate of 80 to 120 minutes each rotation. These satellites bring faster internet, stronger communications, meet national security needs and connect rural and remote communities of our world. These were once a farfetched idea due to cost and size, weight and power constraints. Along with industry partners and government agencies, these satellites are changing how our military is able to use this rapid delivery of data to our warfighter, around the globe and at a moment’s notice. This is the new network of the future.

### SPEAKERS:

MajGen Joseph Matos, USMC, Commander MARFORCYBER

Dr. Derek Tournear, Director, Space Development Agency

Mr. William Flynn, Director, Cryptographic, Electronic and Cyber Warfare, United States Navy

RADM Matthew Klunder, USN (Ret.), Vice President, USN/USMC Accounts and DARPA & DOD Laboratories, L3Harris

**Moderator:** RDML Jim Butler, USN (Ret.)



## An Integrated Strategy to Combat IUUF

▶▶ 3:30 PM – 4:30 PM | Potomac D

### ▶▶ A CENTER FOR MARITIME STRATEGY SESSION

The Center for Maritime Strategy’s Illegal, Unreported, and Unregulated Fishing (IUUF) Working Group will launch the release of the group’s policy recommendations for an integrated strategy to combat security challenges stemming from IUUF. This panel is the culminating product of an ongoing series of private workshops, chaired and moderated by Dr. Ian Ralby, convening key members of the U.S. government, academia, industry, and international partners.

**SPEAKERS:**

RDML Jo-Ann Burdian, USCG, Assistant Commandant for Response Policy

RADM Jack Vogt, USCG (Ret.), President, AJV Associates LLC

Ms. Kim Murphy, Senior Director, Intelligence Programs, Airbus U.S. Space and Defense

ADM James Foggo, USN (Ret.), Dean, Center for Maritime Strategy, Navy League of the United States

**Moderator:** Dr. Ian Ralby, Non-Resident Senior Fellow, Center for Maritime Strategy, Navy League of the United States

## Modern Shipboard Defense

▶▶ 4:00 PM – 5:00 PM | Potomac 1-3

### ▶▶ AN RTX EXCLUSIVE SESSION

From countering low-cost drones to destroying hypersonic missiles, naval weapon systems face an increasingly wide range of complex threats. RTX-produced systems work together and leverage multi-mission capabilities to enable an unmatched layered defense for the U.S. Navy and allied fleets. A panel of naval technology experts will discuss sensors and a combination of kinetic and non-kinetic effects that can deliver the combat power required to achieve the mission.

**SPEAKERS:**

Ms. Kim Ernzen, President of Naval Power, Raytheon, An RTX Business

Mr. Paul Mann, Program Executive, Sea-Based Weapon Systems & Program Director, Aegis BMD

**Moderator:** Mr. Timothy Walton, Senior Fellow, Center for Defense Concepts and Technology, Defense Strategy and Missile Defense, Hudson Institute

## Enhancing NATO Naval Cooperation for Global Security:

### Lessons from the Ukraine Conflict and their Implications for Future Capabilities and Requirements

▶▶ 4:00 PM – 5:00 PM | Potomac AB

### ▶▶ SPONSORED BY BOEING, HORNET INDUSTRY TEAM, TEAM OSPREY

The NIPO, in collaboration with international HONs, is convening a panel to address the theme of enhancing NATO naval cooperation for global security. This panel aims to explore the critical role of naval forces within NATO, discuss challenges and opportunities for naval collaboration, propose strategies to strengthen NATO’s maritime capabilities, and identify lessons learned that will shape future capabilities and requirements within the NATO naval framework.

**SPEAKERS:**

RAdm Ewa Skoog-Haslum, Chief of Naval Operations, Sweden

RAdm Jaroslaw Ziemianski, Inspector of the Polish Navy

RAdm Harold Liebrege, Vice Chief of Naval Operations, Netherlands

Mr. James Hursch, Director, Defense Security Cooperation Agency

**Moderator:** RDML Anthony Rossi, USN, Director, Navy International Programs Office, Office of the Secretary of the Navy

## SPECIAL EVENT

### International Maritime Reception

▶▶ 5:00 PM - 7:00 PM | Cherry Blossom Ballroom and Lobby

### ▶▶ SPONSORED BY BOEING, HORNET INDUSTRY TEAM, TEAM OSPREY

▶▶ *Ticketed Event*

## REGISTRATION HOURS:

6:30 AM – 5:00 PM (Maryland Foyer)

## EXHIBIT HALL HOURS:

Prince George's Exhibit Hall:  
9:00 AM - 5:00 PM

Maryland Exhibit Hall:  
8:00 AM - 5:00 PM

## Center for Maritime Strategy Breakfast

### Technology and Innovation:

Force Multipliers for Sea Power

▶▶ 7:00 AM – 8:30 AM | Potomac AB

▶▶ SPONSORED BY CARAHSOFT, ELBIT SYSTEMS OF AMERICA, EY, GENERAL ATOMICS, JONATHAN ENGINEERED SOLUTIONS, L3HARRIS, LEIDOS, LOCKHEED MARTIN, NAVY MUTUAL, NORTHROP GRUMMAN, ULTRA MARITIME

The annual Center for Maritime Strategy Breakfast convenes leading members of the maritime security community to engage in critical discussions on the future of America's role as a global sea power.

#### SPEAKERS:

ADM Daryl Caudle, USN, Commander Fleet Forces

The Hon. Nickolas Guertin, Assistant Secretary of the Navy, Research, Development & Acquisition

Mr. Doug Beck, Executive Director, Defense Innovation Unit

Mr. Matthew Sermon, Executive Director, Program Executive Office Strategic Submarines, Naval Sea Systems Command

**Moderator:** ADM James Foggo, USN (Ret), Dean, Center for Maritime Strategy, Navy League of the United States

▶▶ **Ticketed Event**

## SPECIAL EVENT

### Navy is Open For Business:

Small Business Showcase and Speaker Series

▶▶ 8:30 AM – 2:00 PM | Cherry Blossom Ballroom

▶▶ A DEPARTMENT OF THE NAVY OFFICE OF SMALL BUSINESS OPERATIONS EVENT

Are you confident your company has the next big product, tool, or idea for the Department of the Navy? Compete for the chance to make your case live and in person at Sea-Air-Space for our second annual "Navy is Open for Business" small business showcase event.

With this opportunity, small businesses, as defined by the Small Business Administration, can submit an entry form that will be reviewed by the Department of the Navy Office of Small Business Programs. DoN OSBP will select five companies with the most promising submissions. Those companies will secure a 10-minute spot to present their idea to our series of panelists and audience.

#### SPEAKERS:

Ms. Arveice Washington, Director, Office of Small Business Programs, Department of the Navy

Mr. Kurt Wendelken, Vice Commander, Naval Supply Systems Command

Mr. Robert Landry, Regional Director, Eastern Region, Defense Contract Audit Agency

CAPT Stephen Plew, USN, Director, NavalX

**Host:** Ms. Alyse Bullock, Deputy Director, Office of Small Business Programs, Department of the Navy

## Future of the AI Battlespace

▶▶ 9:00 AM – 10:00 AM | Potomac C

▶▶ SPONSORED BY INTEL

As technology advances, what challenges and opportunities arise in the integration of artificial intelligence on the battlefield? This panel will explore the complex and dynamics features of the future AI-enabled battlespace. How will autonomous systems reshape military strategies, and what considerations will guide their integration? From global norms to the

strategic implications of AI, this discussion navigates the evolving terrain of modern warfare. Join the conversation to discover the complexities, from international governance to the potential transformation of tactics, shaping the trajectory of the battlespace in the years to come.

**SPEAKERS:**

CAPT Brian Erickson, USCG, Chief Data Scientist (CDAO) and Artificial Intelligence Officer

Dr. Colin Crosby, Data Service Officer/Deputy DON CDO

Mr. Brandon Tseng, President and Cofounder, Shield AI

Mr. Glen Henshaw, Senior Scientist for Autonomous and Robotics Systems, Naval Research Laboratory

**Moderator:** Dr. David Broyles, Research Program Director, Special Activities and Intelligence, CNA

### Digital Transformation: Cloud Migration Strategies

▶▶ 9:00 AM – 10:00 AM | Potomac D

As the complexity of the cloud grows, the U.S. Navy is faced with the challenges of adopting new technology effectively and efficiently. By transforming and modernizing the way the Navy manages and migrates their digital workloads, learn how the Navy can achieve operational efficiencies, increase standardization, lower operational costs, and reduce risks by leveraging secure, on-demand access to the cloud and cloud-enabled technologies.

**SPEAKERS:**

Mr. Brian Campo, Deputy Assistant Commandant for C4IT (CG-6D), Deputy CIO, United States Coast Guard

Ms. Ruth Youngs Lew, DON, PEO Digital & Enterprise Solutions

Col Barian Woodward, USMC, Branch Chief, Operations Branch, IC4, DC I, Headquarters Marine Corps

Ms. Barbara Supplee, Executive Vice President, Navy Business, SAIC

**Moderator:** Mr. Jared Serbu, Deputy Editor, Federal News Network

### Precision at Scale: Small Business Manufacturing as a Solution to Global Maritime Success

▶▶ 9:00 AM – 10:00 AM | Potomac 1-3

▶▶ A DARLEY EXCLUSIVE SESSION

U.S. based manufacturing has never been more in demand. There is a critical need for efficient and accessible equipment to keep the fleet operational.

In this panel, we will discuss proven, refined military product solutions that highlight:

- How small businesses support military success through delivery of critical equipment (ex: TAGRS or P-100) now and in the future
- How tapping into the deep expertise small business manufactures possess can complement your requirements development
- How using proven small business manufacturers is a strategic way to decentralize and de-risk critical supply chain single-point-of-failure concerns.

**SPEAKERS:**

Mr. Matt Dursa, Chief Compliance Officer, Darley

Dr. Amanda Normand, Senior Manufacturing and Systems Engineering

Mr. Robert Bond, General Manager and Chief Engineer for Defense Solutions, Darley

**Moderator:** Ms. Kimberly Brown, Chief Marketing and Communications Officer, Darley

### HASC: America’s Defense Budget, Creating the Bottom Line to Support Today’s Warfighting Efforts

▶▶ 9:30 AM – 10:30 AM | Potomac AB

When we look at the global threat environment, one word comes to mind again and again: instability. Russia’s declining prospects, both military and economic, result in an increasingly erratic and unpredictable foe. The Chinese Communist Party is abundantly aware of its own potential decline amid a cratering population, stagnating economy, and lessening global clout. Meanwhile, various crises are raging across the Middle East and the developing world resulting in the potential for increased extremist violence. Is America properly preparing for these threats? What is needed in terms of funding, policies, and all-of-government initiatives to safeguard our national and economic security? Hear from our expert panel of members of Congress as they address these concerns from the vantage point of their work on the House Armed Services Committee.

**SPEAKERS:**

Rep. Rob Wittman, Chair: House Subcommittee on Tactical Air and Land Forces

Rep. Joe Courtney, Ranking Member- House Subcommittee on Seapower and Projection Forces

Rep. Donald Norcross, Ranking Member- House Subcommittee on Tactical Air and Land Forces

Rep. Jen Kiggans, Chair- House Subcommittee on Oversight and Investigations (Veterans Administration)

Rep. Ronny Jackson (TX-13), Member: House Subcommittee on Seapower and Projection Forces

**Moderator:** Mr. Bryan Clark, Senior Fellow and Director, Center for Defense Concepts and Technology, Hudson Institute

## The Business of Innovation: How Industry Leaders are Shaping the Future of Warfighter Innovation

▶▶ 10:30 AM – 11:30 AM | Potomac C

The realm of the possible, as it relates to warfighting technology, has expanded exponentially in recent years. This is not only due to private sector advancements in high tech capabilities, but also to an historic funding request from the Department of Defense. Seeking \$315 billion for Procurement, Research, Development, Test and Evaluation, the military is eager to pull new and transformative concepts from the realm of the possible and put them into the hands of the warfighter here in the real world. Hear from our expert panel of industry leaders as they take you to the cutting edge of warfighting technological capabilities which will forever alter the maritime battlespace and ensure that America's sea services have the advantage in 21st century warfighting.

### SPEAKERS:

Mr. Michael Weigand, Chief Growth Officer & Co-Founder, Shift5

Ms. Ann Adams, Senior Director of Advanced Programs, Honeywell Defense & Space

Ms. Trish Clark, Director & Chief Engineer, Strategic Products and Initiatives, Integrated Warfare Systems and Sensors, Lockheed Martin

Ms. Mica Dolan, Chief Operating Officer, Advanced Technology International

Mr. Luke Savoie, CEO and President, Elbit Systems of America

**Moderator:** RADM Kurt Rothenhaus, USN, Chief of Naval Research

## Enabling National Priorities via Shipbuilding

▶▶ 10:30 AM – 11:30 AM | Potomac D

The United States is a maritime nation; both the U.S. Navy and U.S. Coast Guard protect America at sea. Alongside our allies and partners, these naval services defend freedom, preserve economic prosperity, and keep the seas open and free. Freedom of navigation requires capable ships. Government and industry leaders on this panel lead by VADM James Downey, commander, Naval Sea Systems Command, discuss shipbuilding and its relationship to delivering war-fighting capability to the combatant commander.

### SPEAKERS:

RADM Tom Anderson, USN, PEO Ships

RADM Chad Jacoby, USCG, Assistant Commandant for Acquisition

Ms. Jennifer Boykin, Executive Vice President, HII and President, Newport News Shipbuilding

Mr. George Whittier, CEO, Fairbanks Morse Defense

**Moderator:** VADM James Downey, USN, Commander, Naval Sea Systems Command

## Building Resilience in Contested Logistics: What is the U.S. Navy Doing Now and What can it Start Doing for the Next Fight

▶▶ 10:30 AM – 11:30 AM | Potomac 1-3

### ▶▶ A SYSTECON EXCLUSIVE SESSION

The modern geopolitical landscape presents unique challenges to naval logistics, requiring innovative strategies and resilient systems. This vital panel brings together industry experts, military leaders, and technological pioneers to explore the frontier of contested logistics within the U.S. Navy with a focus on the Indo-Pacific theater. From understanding how extended supply chains, vast geographic space movement, and operations in limited connected environments, the panelists will delve into the intricacies of maintaining logistical superiority in the face of adversity. Topics will include strategies for adaptive supply chain management, cyber and physical security considerations, data-driven decision-making, and collaborative strategies with allied forces. Attendees will gain insights into how the U.S. Navy is leveraging technology, innovation, and strategic thinking to navigate the complex web of contested logistics now and considerations for future actions.

### SPEAKERS:

Mr. Justin Woulfe, Chief Technology Officer, Systecon

RDML Phillip Sobeck, USN, Commander, Military Sealift Command

Ms. Mindy Montgomery, Director, Logistics and Shore Integration Chief of Naval Operations (N4Z)

Ms. Ann Wood, Director, Sustainment Group (Acting) Naval Air Systems Command

Moderator: RADM Sinclair Harris, USN (Ret.)

Moderator: RDML David Buzzetti, USN, Deputy Chief of Staff, Reserve Component, N093, Office of the Chief of Naval Operations

## Manned-Unmanned Teaming

▶▶ 12:30 PM - 1:30 PM | Potomac D

Naval Surface Warfare Center Dahlgren Division is on the forefront of Intelligent Automation, developing and delivering solutions that overwhelm current and future adversary threats using autonomy, artificial intelligence and manned and unmanned systems for next generation surface and expeditionary warfare, combat and weapon systems.

Advances in technology allow manned-unmanned teaming. Let's talk about that future; what does it look like and what will it take from the Navy to make it happen? What does it bring us when it happens?

**SPEAKER:**

Dr. John Seel, Distinguished Engineer, Data Sciences, Naval Surface Warfare Center Dahlgren Division

## Maritime Nation: A Live Recording

▶▶ 2:00 PM – 3:00 PM | Potomac C

▶▶ SPONSORED BY DATAMINR; A CENTER FOR MARITIME STRATEGY EVENT

Back again for the second year in a row, CMS presents a live recording of Maritime Nation, now in its third season. World renown futurist and author, Dr. P.W. Singer, joins the podcast's host, ADM Foggo, to imagine the U.S. Navy 30 years from today. What role will AI play? How will hybrid warfare evolve? Will our forces be ready?

**SPEAKER:**

Dr. P.W. Singer, Futurist and Founder, New America

Moderator: ADM James Foggo, USN (Ret.), Dean for the Center for Maritime Strategy, Navy League of the United States

## A Concise Vision for the Future of Unmanned Systems

▶▶ 2:00 PM – 3:00 PM | Potomac D

▶▶ SPONSORED BY FAIRBANKS MORSE DEFENSE

The battlespace has changed forever. Ukrainian submersible drones can threaten the most powerful Russian warships in the black sea. Houthi aerial

### SPECIAL EVENT

## Navy League Luncheon

▶▶ 12:00 PM – 1:30 PM | Potomac AB

▶▶ SPONSORED BY BAE SYSTEMS, CAES, FINCANTIERI MARINE GROUP, L3HARRIS, MASSA/NAVY MUSEUM DEVELOPMENT FUND, ORR PARTNERS

**KEYNOTE SPEAKER:**

The Hon. Carlos Del Toro, Secretary of the Navy

▶▶ *Ticketed Event*

## Building New Medical Capabilities for the Future Expeditionary Battlespace

▶▶ 12:30 PM – 1:30 PM | Potomac C

This is not about band-aids and bandages. Our expert panel will delve into the world of cutting-edge technologies like the En Route Care System (ERCS) and USNS Cody (T-EPF 14), to highlight how innovative, new systems are shaping the future of maritime medicine. Seamlessly integrated care, bridging the gap between land and sea to ensure the swift recovery and return of our bravest defenders is what Expeditionary Medicine is all about.

**SPEAKERS:**

CAPT Kurtz; Branch Head, Expeditionary Health, OPNAV N4L4 (Resources and Requirements):

CAPT Lynelle Boamah; Director Maritime Operations, Bureau of Medicine and Surgery

Mr. Montrell Smith; Principal Assistant Program Manager for Expeditionary Medical and Anti-Terrorism Afloat, NAVSEA.

CAPT Chris Carroll; Principal Assistant Program Manager for Expeditionary Fast Transport (PMS 385J)

Mr. Nick Panteleos; Afloat Medical Programs Technical Warrant Holder, NAVSEA 05

Mr. Jim Herbst; N02H Deputy for Force Medical; T-AH MTF Program Manager, Military Sealift Command (MSC)

drones have harassed and diverted global shipping in the Red Sea. Unmanned weapon systems are creating a more dispersed and unpredictable threat environment. On a positive note, if American naval assets can properly actualize the potential of such weapon systems, they can increase lethality while reducing risk to warfighters and cost to taxpayers. Navy leadership at the highest levels recognize the importance and the urgency of pairing unmanned weapon systems with manned platforms, and they are working expeditiously with industry and international allies to win the future of unmanned military integration. The United States is in a unique position to develop game changing unmanned weapon systems by building off of the work of TF-59, C4F, INDOPACOM's Integrated Battle Problem, and of course, pairing these systems with the best Sailors in the world. Hear from our expert panel as they unveil a vision for warfighting in the 21st century which will challenge everything you know about modern warfare.

**SPEAKERS :**

RADM Jim Aiken, USN, Commander, U.S. Naval Forces Southern Command/U.S. 4th Fleet

RDML Kevin Smith, USN, PEO, Unmanned and Small Combatants

Ms. Lisa Schleder-Kirkpatrick, Deputy Assistant Commandant for Capability, United States Coast Guard

Mr. Scott Lacy, Deputy Director, Marine Corps Warfighting Laboratory

RADM John Tammen, USN (Ret.), Director, Strategic Planning, Northrop Grumman

**Moderator:** Mr. Bryan Clark, Senior Fellow and Director, Center for Defense Concepts and Technology, Hudson Institute

**Sustainment Transformation:  
NSS Supply 2.0 – Unlocking Contested Logistics**

▶▶ 2:30 PM – 3:30 PM | Potomac AB

▶▶ SPONSORED BY BOEING

The panel will focus on Naval Sustainment System - Supply (NSS-S) 2.0 – a learning framework designed to accelerate improvements in fleet readiness. We will explore how NSS-S 2.0 focuses on warfighting objectives, capitalizing on lessons learned in NSS 1.0 to replicate previous successes within the maritime domain. Navy acquisition and sustainment experts, along with key industry partners, will discuss the opportunities and challenges within the current environment.

**SPEAKERS:**

Ms. Amy Gowder, President & CEO, Defense and Systems, GE Aerospace

RDML Seiko Okano, USN, PEO Integrated Warfare Systems

RDML Jason Lloyd, USN, Chief Engineer and Deputy Commander for Ship Design, Integration and Naval Engineering, SEA-05, Naval Sea Systems Command

RDML Joseph Hornbuckle, USN, Commander, Fleet Readiness Centers, Naval Air Systems

RDML Dianna Wolfson, USN, Fleet Maintenance Officer, N43

**Moderator:** RADM Ken Epps, USN, Commander, Naval Supply Systems Command, Chief of Supply Corps

**The Submarine Industrial Base Workforce Challenge**

▶▶ 2:30 PM – 3:30 PM | Potomac 1-3

▶▶ AN EY EXCLUSIVE SESSION

The Department of Defense is facing a major national security challenge to recapitalize its sea-based nuclear deterrent while simultaneously building new attack submarines. The Navy must be able to build one Columbia-class submarine and two Virginia-class submarines a year to maintain dominance in the undersea domain. However, the post Cold war draw down and the increased globalization of manufacturing and supply chains have resulted in an industrial base unable to surge production to meet these demands. One of the most significant problems is the current and projected shortage of highly skilled workers needed to produce and repair the Navy's submarines and ships – tens of thousands of workers across multiple industrial skillsets are needed. Industry lacks the capacity to solely solve the workforce shortfalls. To address these challenges, the submarine industrial base must attract, recruit and train at least 100,000 new workers with the right industrial skills to support the necessary increases in productivity and capacity in manufacturing, technology, and supply chain to meet the 1+2 annual submarine production requirement. These are critical opportunities to change the future of the submarine industrial base and Navy's ability to generate greater combat power. How can the broader workforce ecosystem involving governments, industry, non-profit, and academic partners work together to solve a major national economic and security challenge and grow the submarine workforce with the right industrial skillsets?

**SPEAKERS :**

Ms. Erica Logan, Deputy Director, Submarine Industrial Base, PEO Strategic Submarines, Naval Sea Systems Command

Ms. Katherine Dames, Managing Director, Education and Workforce Development, Blueforge Alliance

Mr. Shawn Avery, President & CEO, The Hampton Roads Workforce Council

Ms. Erica Ford, Principal, EY US Government and Public Sector People Advisory Services Leader

**Moderator:** Mr. Mike Cadenazzi, Managing Director, Americas Core Business Services, Global Markets Leadership, EY

**Gaming to Win: How Wargames Help Us Win (Panel 1)**

▶▶ 2:45 PM – 3:45 PM | Cherry Blossom Ballroom

Our moderator, Dr. Steven Wills, will introduce panelists from across the war colleges and academia and lead a discussion on how wargames impact senior military leaders’ thinking on the operational and strategic levels of war. These experts will have a discussion on how wargaming has advanced the educational dialogue at their respective institutions and how it changes and develops curriculum.

**SPEAKERS:**

President Ann Rondeau, VADM, USN (Ret.), President, Naval Post Graduate School

Mr. Tim Barrick, Director of Wargaming, The Krulak Center, Marine Corps University

RADM Pete Garvin, USN, President, U.S. Naval War College

**Moderator:** Dr. Steven Wills, USN (Ret.), Navalist, Center for Maritime Strategy, Navy League of the United States

**Gaming to Win: An Interactive Live Wargaming Demonstration**

▶▶ 3:45 PM – 5:00 PM | Cherry Blossom Ballroom

**PRESENTERS:**

Dr. Karl Selke, VP, Operations, Group W

Dr. Jeremy Sepinsky, Lead Wargame Designer, CNA

Dr. Yuna Wong, IDA

Mr. Sebastian Bae, CNA

**Moderator:** Dr. Steven Wills, USN (Ret.), Navalist, Center for Maritime Strategy, Navy League of the United States

**Gaming to Win: What We Learn and How We Fight (Panel 2)**

▶▶ 5:00 PM – 5:45 PM | Cherry Blossom Ballroom

To round out the event, Dr. Wills will invite the wargame practitioners and creators to the stage and debrief the lessons learned from each and how the information can best be applied. Panelists include:

**SPEAKERS:**

CAPT Mike; O’Hara Ph.D., Chair of the Wargaming Department, The U.S. Naval War College

Dr. Jeremy Sepinsky, Lead Wargame Designer, Center for Naval Analyses

Dr. Yuna Wong, Defense Analyst, Institute for Defense Analyses

Mr. Sebastian Bae, Research Analyst, Center for Naval Analyses

Dr. Karl Selke, Operational Vice President And Director at Group W

**Moderator:** Dr. Steven Wills, USN (Ret.) Navalist, Center for Maritime Strategy, Navy League of the United States

**Cybersecurity: Enhancing our Warfighting Advantage**

▶▶ 3:30 PM – 4:30 PM | Potomac D  
▶▶ SPONSORED BY QINTEL

The Cyber Threat continues to increase. Each day, millions of attacks are launched against U.S. systems, including defense and intelligence systems, military and civic infrastructure, and U.S. economic systems. These threats may come from our peer or near-peer strategic competitors, other nation-states, terrorist groups, criminals, hacktivists, and/or other non-state sponsored actors. This panel will feature the key Maritime Service leaders charged with defending service networks and systems. They will also discuss the threats, outline their efforts to protect and defend these systems, and stress what Industry and academia can do to assist.



**SPEAKERS:**

- Mr. Shery Thomas, CTO, MARFORCYBER
- Ms. Jen Edgin, Assistant Deputy Chief of Naval Operations for Information Warfare
- RDML Jay Vann, USCG, Commander Coast Guard Cyber
- Mr. Paul Butterfoss, VP & CTO for Enterprise IT and Mission Solutions, Leidos
- Moderator:** LtGen Lori Reynolds, USMC (Ret.)

**Amphibious Capabilities:  
Adapting to Dynamics in the Littorals**

▶▶ 4:00 PM – 5:00 PM | Potomac AB

The Marine Corps' and the Navy's amphibious capabilities have long played a central role in securing the global interests of a maritime nation. The increased importance of the littorals and complexity of the maritime domain demands a fundamental shift in innovation and capability development. Forward engagement and partnership building, innovation in power projection, assured littoral access, rapid response to crisis and an ability to sustain expeditionary operations from the sea are essential national capabilities.

**SPEAKERS:**

- LtGen Karsten Heckl, USMC, Deputy Commandant, Combat Development and Integration
- VADM James Pitts, USN, DCNO Warfighting Capabilities and Integration
- Mr. Ben Bordelon, President and CEO, Bollinger Shipyards
- Rep Trent Kelly, First Congressional District, Mississippi
- Moderator:** Mr. Dakota Wood, Owner/CEO, Hot Gates Consulting LLC

**How are we Modernizing our Efforts to Improve and Increase Warfighter Readiness?**

▶▶ 4:00 PM – 5:00 PM | Potomac C

New developments in technology, modernization, maintenance, and training are all advancing our collective efforts to improve the readiness of our warfighters. Through partnerships with industry and other sea service partners, we are advancing

the critical aspect of military effectiveness. Several factors include training and education, developing and maintaining new equipment and technology, streamlining our logistics and supply chain as well as overall adaptability and flexibility. How we are maintaining our facilities, our equipment and what can we do to improve the overall readiness? What can we do to guarantee continuous effort, investment, and commitment from all levels of leadership? From new developments in our surface fleet, to maintaining our air wing, public and private shipyards and developing new technologies, hear from experts that will discuss how our sea service partners are forging ahead to ensure warfighter readiness.

**SPEAKERS:**

- RADM Douglas Verissimo, USN, Commander, Naval Air Force Atlantic
- RADM Fred Pyle, USN, Director, Surface Warfare Division, N96, Office of the Chief of Naval Operations
- Ms. Laila Linares, NSVM Sr. Program Manager, MARAD
- VADM Mike Moran, USN (Ret.), VP Next Generation Product Support, Boeing
- Moderator:** Dr. Omer Alper, Principal Research Scientist, CNA

**Advancing the Partnership:  
Next Steps for AUKUS Pillar II**

▶▶ 4:00 PM – 5:00 PM | Potomac 1-3

AUKUS Pillar II is intended to leverage the defense innovation and industrial ecosystems of Australia, the United Kingdom, and the United States to accelerate and deepen trilateral capability development and deliver cutting-edge military capabilities to the warfighter. Senior officials from each of the three AUKUS partners will provide an overview of key Pillar II initiatives and efforts to enable trilateral cooperation, including implementation of the export control exemptions included in the FY2024 National Defense Authorization Act and opportunities for industry engagement.

**SPEAKERS:**

- Mr. Stephen Moore, First Assistant Secretary AUKUS Advanced Capabilities, Australian Department of Defence
- Mr. Shimon Fhima, Director Strategic Programmes, UK Ministry of Defence

SPECIAL EVENT

Mr. Justin McFarlin, Deputy Assistant Secretary of Defense for International & Industry Engagement, U.S. Department of Defense

Mr. Michael Vaccaro, Deputy Assistant Secretary for Defense Trade Controls, U.S. Department of State

**Moderator:** Ms. Alison Lynn, Vice President of Communications, Aerospace Industries Association

**Maryland Ballroom Exhibit Hall Reception**

▶▶ 4:00 PM - 5:00 PM | Maryland Ballroom

SPECIAL EVENT

**Sea-Air-Space Exhibit Hall Reception and Cigar Bar**

▶▶ 5:00 PM - 7:00 PM | Prince George's Exhibit Hall

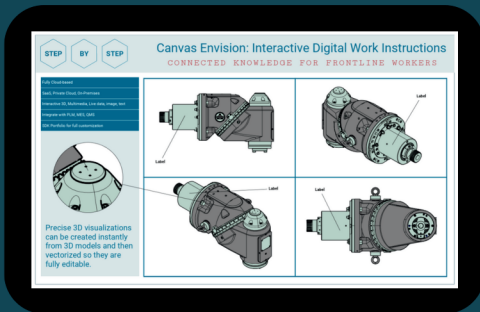
▶▶ SPONSORED BY BOLLINGER SHIPYARDS, HII, MERRILL-A KEEL COMPANY, QINTEL, SAIC, SCHNEIDER ELECTRIC

CIGAR BAR SPONSORED BY: MARINE MACHINERY ASSOCIATION

▶▶ *Ticketed Event*

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WEDNESDAY

April 10

### REGISTRATION HOURS:

6:30 AM – 11:00 AM (Maryland Foyer)  
11:00 AM – 2:00 PM (Maryland Registration Desk A)

### EXHIBIT HALL HOURS:

Prince George's Exhibit Hall:  
9:00 AM - 3:30 PM  
Maryland Exhibit Hall:  
8:00 AM - 11:00 AM

### Coast Guard Breakfast:

Workforce and Mission Readiness

▶▶ 7:00 AM – 8:30 AM | Potomac AB

▶▶ SPONSORED BY AIRBUS U.S. SPACE & DEFENSE

#### SPEAKERS:

RDML Jo-Ann Burdian, USCG, Assistant Commandant for Response Policy

RDML Russell Dash, USCG, Commander, Personnel Service Center

RDML Amy Grable, USCG, Assistant Commandant for Engineering and Logistics

MCPO Charlie Salls, USCG, Deputy Master Chief Petty Officer of the Coast Guard

**Moderator:** ADM Linda Fagan, USCG, Commandant of the Coast Guard

▶▶ *Ticketed Event*

### Leveraging Unmanned and Counter-Unmanned Systems for Tomorrow's Conflict

▶▶ 9:00 AM – 10:00 AM | Potomac 1-3

▶▶ A CACI EXCLUSIVE SESSION

China is no longer the pacing threat; it is the threat being chased. Unmanned systems, counter-unmanned systems, electronic warfare, and cyber have redefined conflict at sea. To close the capability gap and project decisive maritime power the U.S. Navy must prioritize ways to expand the reach, depth, and lethality of the fleet.

Advances in autonomy, AI, and other software-defined technologies can deliver significantly enhanced capabilities to the U.S. Navy and directly support distributed maritime operations. This includes increased surveillance, enhanced reconnaissance and strategic operations, and leveraging unmanned platforms.

CACI will host a panel discussion focusing how DoD and industry partnerships are addressing this critical topic. This includes enhancements to tactical unmanned systems that will overmatch our adversaries, and counter-unmanned technologies that will protect our Fleet and Fleet Marine Force in conflicts to come.

#### SPEAKERS:

VADM Karl Thomas, USN, Deputy Chief of Naval Operations for Information Warfare, N2N6 / Director of Naval Intelligence (invited)

VADM Daniel Cheever, Commander, Naval Air Forces/Commander, Naval Air Force, U.S. Pacific Fleet

RADM Doug Small, USN, Commander, Naval Information Warfare Systems Command

Mr. James Day, Deputy Director, Surface Warfare Division, Chief of Naval Operations

**Moderator:** Jerry Parker, Executive Vice President, Business Development, CACI International Inc.

### Workforce Modernization and Retention

▶▶ 9:00 AM – 10:00 AM | Potomac C

▶▶ SPONSORED BY MCKINSEY & COMPANY

In an age of great power competition and a race for the most lethal fleet, we face a serious threat from within—the withering away of the lifeblood of our nation's maritime enterprise: a skilled and plentiful workforce. Globally, we are facing this challenge, a shortage of skilled workers and service members in

the United States, and we are struggling to secure and retain the talent and experience of these time-honored professionals. How are we meeting the needs of our industrial base and our uniformed military while understanding and adapting to the requirements of this new age for a modern workforce?

**SPEAKERS:**

VADM Rick Cheeseman, USN, Deputy Chief of Naval Operations for Personnel, Manpower, and Training, N1, Office of the Chief of Naval Operations and Chief of Naval Personnel

VADM Paul Thomas, USCG, Deputy Commandant for Mission Support

Dr. Shashi Kumar, Deputy Associate Administrator for National Coordinator for Maritime Education and Training, Maritime Administration

Mr. Juan Garcia, Managing Director, Deloitte

**Moderator:** Ms. Arveice Washington, Director, Navy Office of Small Business Programs

## Cutter and Ship Acquisition

▶▶ 9:30 AM – 10:30 AM | Potomac AB

The convergence of growing fleet demands and tightening Congressional budgets could produce a perfect storm for America's maritime forces. From the Arctic to the South China Sea and even within our own waterways, America needs more ships to safeguard our national and economic security. This is indisputable. Where can we find opportunities to increase efficiencies, maximize economies of scale, streamline procurement practices, and pare back costs of these new vessels? The answer is in the inceptive stage of new ship construction; procurement. Our panel of experts will discuss how they are adapting strategies and practices in this most critical process to expand the Navy and Coast Guard fleet capacity amidst anticipated budgetary constraints.

**SPEAKERS:**

ADM Steven Poulin, USCG, Vice Commandant of the Coast Guard

VADM Frank Morley, USN, Principal Military Deputy, ASN RD&A

Mr. Ron O'Rourke, Naval Analyst, Congressional Research Library

Dr. Amy Smith Carroll, Director, Surface Warfare, Office of the Secretary of Defense

**Moderator:** The Honorable James "Hondo" Geurts,

former Assistant Secretary of the Navy for Research, Development and Acquisition; Distinguished Fellow for Business Executives for National Security

## A Holistic Approach to Commercial Maritime National Security

▶▶ 9:00 AM – 10:00 AM | Potomac D

In a global maritime world where 70% of our American commerce relies on the freedom of the seas, securing the vessels, shipping lanes, ports and mariners is vital. What are the challenges that we face to grow our U.S.- flag commercial shipping industry, to make this a more robust, effective, secure, and prosperous fleet for commercial success and wartime utilization.

**SPEAKERS:**

VADM Peter Gautier, Deputy Commandant of Operations, United States Coast Guard

VADM Joanna Nunan, USCG (Ret.), 14th Superintendent of the United States Merchant Marine Academy

Mr. John McCown, Blue Alpha Group, Non-Resident Senior Fellow, Center for Maritime Strategy, Navy League of the United States

Mr. Gregg Pelowski, Director, Total Force Management, Military Sealift Command

Mr. Mike Roberts, Non-Resident Senior Fellow, Center for Maritime Strategy, Navy League of the United States

**Moderator:** Dr. Sal Mercogliano, Campbell University

## Additive Manufacturing: Creating a Warfighting Advantage through Materiel Readiness

▶▶ 10:30 AM – 11:30 AM | Potomac C

The United States Navy and Marine Corps teams have embraced Digital Engineering to maximize agility, interoperability, reusability, and scalability across the Department of the Navy. This process can only be accomplished with the partnership of research facilities and industry partners across the DoD. A holistic approach to additive manufacturing will streamline the repair and sustainment of our ships, aircraft and other military assets which in turn will expedite fleet readiness and enhance lethality.

**SPEAKERS:**

BGen Forrest Poole, USMC, Assistant Deputy Commandant for Installations and Logistics (Logistics Division)

RDML Joseph Hornbuckle, USN, Commander, Fleet Readiness Centers

Mr. Matthew Sermon, Department of the Navy, Executive Director, Program Executive Office, Strategic Submarines

Lt Zachary Vrtis, USN, Student, Mechanical Engineering Ph.D. Program, Naval Postgraduate School

Mr. Jesse Boyer, Pratt & Whitney

**Moderator:** President Ann Rondeau, VADM, USN (Ret.), Naval Postgraduate School

## Empowering Naval Combat and Readiness: How Intelligent sUAS can Support Warfighters and Improve Readiness

▶▶ 10:30 AM – 11:30 AM | Potomac 1-3

### ▶▶ A SKYDIO EXCLUSIVE SESSION

In this pivotal session, we delve into the transformative capabilities of small Unmanned Aircraft Systems (Group 1 sUAS) to support naval warfighters and improve Navy readiness.

This presentation will cover:

- Improving operational readiness: Exploring multiple case studies to showcase how sUAS optimize ship inspections, contributing to fleet readiness and minimizing vessel downtime.
- Teaming with Navy warfighters: how sUAS can provide tactical ISR at ports and coastal observation sites, including flight via remote ops.
- Reinforcing supply chain resilience: Utilizing sUAS in naval logistics and site security to safeguard critical infrastructure and ensure the integrity of supply lines.

**SPEAKERS:**

Mr. Justin Jordan, Vice President Federal - Defense & Critical Infrastructure, Skydio

Mr. Michael Cohen, CEO, Qii.AI

Mr. Rene Blais, Halifax Class Platform Manager, Royal Canadian Navy

**Moderator:** Mr. Justin Katz, Breaking Defense

## Energizing the Marine Corps Industrial Base through Innovation

▶▶ 10:30 AM – 11:30 AM | Potomac D

The world of warfare is changing and in true Marine Corps fashion, the Corps is sprinting to stay ahead of the curve. Chasing new technology, modernizing capabilities, and finding innovative solutions to sustain the industrial base – the Marines are doing it all. This groundbreaking panel will explore creative ways venture capitalists can invest in our nation's future, playing a vital role in ensuring our Marines are equipped with the best tools and equipment before they need them. We as a nation are facing the greatest threats in our lifetime; come find out how you can help keep ours the greatest Marine Corps in the world.

**SPEAKERS:**

BGen David Walsh, USMC, Commander, Marine Corps Systems Command

BGen Arthur Pasagian, USMC (Ret.), Managing Director, KPMG

Col Brooks Braden, Commanding Officer, Marine Innovation Unit

Mr. James Cross, Founder & Executive Board, Silicon Valley Defense Fund; Co-Head of Private Investing for Franklin Equity Group and Managing Director of Franklin Venture Partners

**Moderator:** Ms. Irene Loewenson, Staff Reporter, Marine Corps Times

## SPECIAL EVENT

### Sea-Air-Space Luncheon

▶▶ 12:00 PM – 1:30 PM | Potomac AB

**KEYNOTE SPEAKER:**

The Hon. Dr. Laura Taylor-Kale, Assistant Secretary of Defense for Industrial Base Policy

▶▶ *Ticketed Event*

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## Via Satellite



# ADMIRAL VERN CLARK SAFETY AWARD WINNERS



## **LT Erica Blanchard**

is a consummate professional whose leadership, perseverance and unwavering commitment to safety significantly contributed to improved operational readiness at the Pacific Missile Range Facility Barking Sands and associated

Mobile At-Sea Sensor System by re-establishing a safety program.

LT Blanchard is an exemplary naval officer and leader who as the Mobile At-Sea Sensor System Officer in Charge recognized that there was a lack of a safety program and took the initiative to create one from ground zero. This was a daunting task as it required comprehensive understanding of both afloat and ashore safety protocols due to the unique nature and broad mission set of her command. In establishing the safety program, she meticulously documented, implemented and ensured compliance with critical sub-programs to include training a wide range of topics spanning hazardous materials, fall protection, weight handling, respiratory protection and reporting requirements. To ensure the safety of her crew from undetected hazards, she coordinated for an industrial hygiene survey and established regular training and safety inspections across the entire vessel. LT Blanchard's dedication to safety and establishment of a comprehensive program was instrumental in creating a culture of safety that actively promoted reporting of unsafe conditions by all personnel. Further, she set the standard through her safety briefings to all ship riders of her expectations and clear commitment to their safety and well-being.

LT Blanchard's determination, resourcefulness and infectious approach to safety are hallmark traits that measurably improved the Mobile At-Sea Sensor System effectiveness through integration of safety and risk management principles. LT Blanchard is integral to fostering the importance of safety, and her devotion to duty is in keeping with the highest traditions of the United States Navy and the United States sea services.



## **Naval Station Rota, Spain**

enables warfighters on the water, in the air, and on land; sustains the fleet in preparation for the execution

of operations in the European and African Area of Responsibility; and supports our families through peerless service, support, and responsiveness.

Fiscal Year 2023 highlighted successes for Naval Station Rota across several mission domains. Strident application of Operational Risk Management principles ensures safe Air Operations in the execution of 23,237 flights, transporting 15,400 passengers and over 6.5 million pounds of cargo in support of three Carrier Strike Groups, 25 aviation detachments and the United States Marine Corps 24th Marine Expeditionary Unit. Commensurately, fleet support was assured by Port Operations in the mishap-free movement of four homeported DDGs, 72 transiting U.S. and NATO vessels, and 235 affiliated ships. Meticulous explosive safety management was also integral during 118 ammunition evolutions, resulting in the movement of 280,000 pounds Net Explosive Weight to support the air, ground, and shipborne mission requirements. This significant level of operational logistics support is a key enabler to combat execution when accomplished the Naval Station Rota way — safely.

The robust safety program of Naval Station Rota that encompasses aggressive command oversight, application of lesson learned, and innovative safety promotions has generated a strong safety culture that facilitated the team's success. Further, Naval Station Rota personnel embraced the Commanding Officer's three stated Safety Goals to ensure accountability, and promotion of Safety as a Core Value.

Naval Station Rota's impressive safety program has yielded unparalleled results across the full spectrum of safety metrics. This comprehensive program management coupled with an educated and informed workforce has been instrumental in attaining an impressive safety record of eliminating preventable mishaps while enhancing the readiness of the naval forces.

# GENERAL JAMES L. JONES SAFETY AWARD WINNERS



## **SSGT Marcos Ascencio, Jr.**

is a skilled and dedicated professional whose hard work, innovation and unwavering commitment to safety significantly contributed to improved operational readiness based on his leadership and

proactive approach in managing a complex and highly disaggregated command.

As the Marine Air Group 41 Safety Officer, SSGT Ascencio assumed responsibilities beyond his designated rate by managing the largest Air Group in the Marine Corps Reserves comprised of 3,600 pilots, aircrew, and support personnel across nine disparate units dispersed throughout the country. His organizational skills and meticulous management style have positively contributed to ensuring full compliance with all Navy, Marine Corps, and Occupational Safety and Health Administration requirements. In support of this effort, SSGT Ascencio travels to all units to physically walk the spaces, speak with command personnel, and capture potential hazards to ensure a mitigation strategy is expeditiously developed. Further, he has effectively trained and mentored the Active Duty and Reserve Ground Safety Officers and Managers which has been integral to ensuring all are proficient in the most updated safety practices, policies, and procedures. His laser focus and consistent engagement is instrumental in ensuring all motor vehicle operators complete requisite driver, motorcycle, and tactical vehicle courses required to operate safely in any environment or physical location.

SSGT Ascencio's attitude, resourcefulness and boundless enthusiasm are hallmark traits of his work ethic that measurably improved the effectiveness of Marine Air Group 41. He has proven to be an indispensable member of the Marine Corps' Safety Community, and his devotion to duty is in keeping with the highest traditions of the United States Marine Corps and the United States sea services.



## **The Marine Corps Logistics Base Barstow**

serves as a primary platform for training

and installation support providing real estate, infrastructure, and services to the operating forces via direct transportation, supply and storage to tenant organizations, Fleet Marine Forces, the Department of Defense, and other federal entities.

In 2023, Marine Corps Logistics Base Barstow sustained its successful safety and health program as evidenced by continued reduction in workplace injury and illness rates. Attainment of these mishap reduction results, and associated cost avoidance is a testament to leadership involvement, stated safety goals, and an all-installation effort toward achieving improved occupational safety and health. With the Voluntary Protection Program as the foundation there is ample evidence of a solid program, but Marine Corps Logistics Base Barstow continues to set the standard across not only for the Department of the Navy but for the Department of Defense. A testimony to their success and programmatic implementation is clear based on zero military on-duty or off-duty class "A" or "B" mishaps, and zero civilian class "A" or "B" mishaps in FY23. Further recognition of the robust safety program was noted in a Commanding General's Inspection Program report where the Safety Office received two distinct accolades. One for the noted professionalism and knowledge of the Functional Area Manager and the second was the overwhelming success of integrating the OSHA 10 Hour training requirement for newly reported employees. These initiatives are emblematic of a program that fosters success by ensuring a total team approach to safety.

Marine Corps Logistics Base Barstow continues to cultivate a safety culture that directly supports the Department of Defense and Marine Corps mishap reduction and prevention efforts while enhancing the readiness of the naval forces.

**To learn more or to nominate next year's winners, visit: [seaairspace.org/safety-awards](https://seaairspace.org/safety-awards)**

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# Navy SBIR/STTR Transition Program

## BOOTH #223

The Navy STP Showcase booth at Sea Air Space is designed to engage the fleet, primes, and acquisition stakeholders by promoting Department of Navy sponsored innovative SBIR/STTR technologies developed by companies participating in the Navy SBIR/STTR Transition Program. This showcase connects these small businesses with government and industry primes through Meet the Experts one-on-one meetings, on-demand Tech Talk presentations and via the Virtual Transition Marketplace (VTM). The showcase booth features technologies in the categories of Advanced Electronics, Air Platforms, Autonomy, Biomedical, C4I, Electronic Warfare, Energy and Power, Ground and Sea Systems, Human Systems, Materials & Manufacturing Processes, Modeling & Simulation, Sensors, Sustainment, and Weapons technologies.

BE SURE TO STOP BY **BOOTH #223**

AND SPEAK WITH TECHNOLOGY INNOVATORS



**APRIL 8**

Tech Category	Company	Project Title
Advanced Electronics	Bascom Hunter Technologies	Implementing Neural Network Algorithms on Neuromorphic Processors
Advanced Electronics	Chiral Photonics, Inc.	Multicore Fiber Optic Connector for Wideband Digital and Analog Photonic Links
Advanced Electronics	Critical Frequency Design, LLC	Model Based Systems Engineering for Tactical Data Link Systems
Advanced Electronics	Intellisense Systems, Inc.	Unmanned Airborne Reconfigurable Naval Communications Network
Air Platforms	(ES3) Engineering & Software System Solution, Inc.	Landing Gear Structural Health Prognostic/Diagnostic System
Air Platforms	Advanced Ceramic Fibers, LLC	Innovative Approaches in Design and Fabrication of 3D Braided Ceramic Matrix Composites (CMC) Fasteners
Air Platforms	Avatar Partners, Inc	Augmented Reality and Aircraft Wiring
Air Platforms	Engineering and Scientific Innovations, Inc.	Measurements of Wall-Shear-Stress Distribution in Hypersonic Flows
Air Platforms	Precision Combustion, Inc.	High-Temperature Fuel Coking Mitigation Frangible Coatings for Fuel Nozzles and Screens
Air Platforms	SEALANDAIRE TECHNOLOGIES, INC.	Precision High Altitude Sonobuoy Emplacement (PHASE)
Autonomy	Daniel H. Wagner, Associates, Incorporated	Artificial Intelligence Software-Based Autonomous Battle-space Monitoring Agent for a Distributed Common Operational Picture Software Subsystem
Autonomy	Probus Test Systems Inc	Flight Operations Planning Decision Aid Tool for Strike Operations Aboard Aircraft Carriers
Autonomy	Scientific Systems Company, Inc	Autonomous, Cooperative Behavior Amongst Unmanned Surface Vehicles
C4I	FoVI 3D	Three Dimensional Field of Light Display
C4I	Fuse Integration, Inc.	Robust Communications Relay with Distributed Airborne Reliable Wide-Area Interoperable Network (DARWIN) for Manned-Unmanned Teaming in a Spectrum Denied Environment
C4I	Galois, Inc.	Automated Formal Verification of Software Defined Network Implementations
C4I	GIRD Systems, Inc.	Wideband Interference Suppression for Dynamic-range OptiMization (WISDOM)
C4I	Intraband LLC	Long-Wave Infrared Transceivers for High Speed Free Space Optical Communications in Adverse Weather Conditions
C4I	Phase Sensitive Innovations, Inc.	Advanced Radio Frequency (RF) Photonic Integrated Circuit (PIC)
C4I	Phase Sensitive Innovations, Inc.	Advanced Radio Frequency (RF) Photonic Integrated Circuit (PIC)
C4I	PW Communications	Open Call for Innovative Defense-Related Dual-Purpose Technologies/ Solutions with a Clear Air Force Stakeholder Need
C4I	Soar Technology, Inc.	Scenario Development and Enhancement for Military Exercises
C4I	Sonalysts, Inc.	Undersea Warfare Decision Support System Coalition Data Parser & Advanced Display
Cyber	BlueRISC Inc	At-Scale Detection of Hardware Trojans on Chip Circuits
Cyber	Dignitas Technologies, LLC	Live, Virtual, and Constructive Cyber Battle Damage Assessment for Training

**APRIL 9**

Tech Category	Company	Project Title
Electronic Warfare (EW)	Intellisense Systems, Inc.	Cyber Protection for Physical Avionics Data Inputs to Navy Platforms
Electronic Warfare (EW)	NP Photonics, Inc.	Miniature Diode-Pumped Solid State Laser for Military and Aerospace Environments
Energy and Power Technologies	Hepburn and Sons LLC	Compact, Hatchable Transformer Rectifier
Ground and Sea Platforms	Pacific Engineering, Inc	Hazardous Material Satellite Storage Lockers
Ground and Sea Platforms	Physical Sciences Inc.	Non-Explosive Wire Rope and Cable Cutter
Ground and Sea Platforms	TRITON SYSTEMS, INC.	Small High-Speed Amphibious Role-Variant Craft (S.H.A.R.C.)
Human Systems	Concepts Beyond, LLC	Cloud Based Air Traffic Control Training System
Human Systems	Intellisense Systems, Inc.	Cross-Domain Goggles with an Integrated, Illuminated Display
Human Systems	MARi, LLC	Peer-to-Peer Knowledge Sharing: Curation Automation Engine
Materials and Manufacturing Processes	Goodman Technologies LLC	Aligned Nanotube Reinforcement of Polymer-matrix Laminates
Materials and Manufacturing Processes	HygraTek LLC	Icephobic Coatings or Surface Treatments for Turbomachinery Ice Protection Applications
Materials and Manufacturing Processes	SciMax Technologies	Innovative CH-53K Cargo Floor System
Modeling and Simulation Technology	BioMojo LLC	Software Framework for Integrated Human Modeling
Modeling and Simulation Technology	CFD Research Corporation	Radar Seeker Model for Hypersonic Weapon Full Life Cycle Support
Modeling and Simulation Technology	Lone Star Analysis	DIRECT TO PHASE II - Cartridge Actuated Devices/Propellant Actuated Devices Digital Twin
Modeling and Simulation Technology	Tau Technologies LLC	Wargaming Event Design, Scenario Development, and Execution Software Suite for Modeling and Simulation (M&S) Tool Automation
Sensors	Opto-Knowledge Systems, Inc. (OKSI)	Improved Infrared Imaging with Variable Resolution Achieved via Post-Processing
Sensors	Physical Sciences Inc.	Photonic-Integrated-Circuit Spectrometer
Sensors	Physical Sciences Inc.	Visible to Near-Infrared Integrated Photonics Development for Quantum Inertial Sensing
Sensors	Snake Creek Lasers, LLC d/b/a Advanced Photonics Sciences	Low Phase Noise Laser for Radio Frequency (RF) Photonics
Sustainment	Beacon Interactive Systems	Machine Learning (ML) and Artificial Intelligence (AI) to Develop Capabilities and Impact Mission Success
Sustainment	Qualtech Systems, Inc.	Digital Twin Technology for Naval Maintenance Training and Operations
Weapons Technologies	CoAspire, LLC	Open Call for Innovative Clear Defense-Related Dual-Purpose Technologies/Solutions with a Clear Air Force Stakeholder Need
Weapons Technologies	Physical Sciences Inc.	Low Cost, Single Use Precision Aiming Device for Explosive Ordnance Disposal Disrupters and Tools
Weapons Technologies	TDA Research, Inc.	Ignition Composition with Low Moisture Susceptibility





# Department of the Navy SBIR/STTR Transition Program Demo Day April 10, 2024

## TECHNOLOGIES TO BE DEMONSTRATED



### Intellisense Systems

**9:15 – 9:45**

#### *Cyber Protection for Physical Avionics Data Inputs to Navy Platforms*

Demonstration of the “PATCH” system. An innovative end-to-end cyber protection framework on aeronautical data through integration of computer/network security procedures and data protection software that ensures the integrity of the data is maintained through all the threat surfaces along the data chain, without causing burden on the aircrew or mission planning staff.



### Goodman Technologies **9:50 – 10:20**

#### *Aligned Nanotube Reinforcement of Polymer-matrix Laminates*

Demonstration of improvements resulting from the addition of GTNANO® materials to multiple composite materials systems. Typically, double to triple digit percentage performance improvements result. Applications for Air, Sea, Space, and Land Domains experience increased strength, toughness, shielding effectiveness, low observability, and even survive hypersonic flight.



### The Navy STP Virtual Transition

#### Marketplace (VTM)

**10:25– 10:55**

A demonstration of the Navy’s Premier Database of Small Business Technology. The STP VTM is designed to link government and industry technology leaders with small businesses that have developed technology on Small Business Innovative Research (SBIR) funded contracts.



Navy STP

## Small Business - Big Impact!



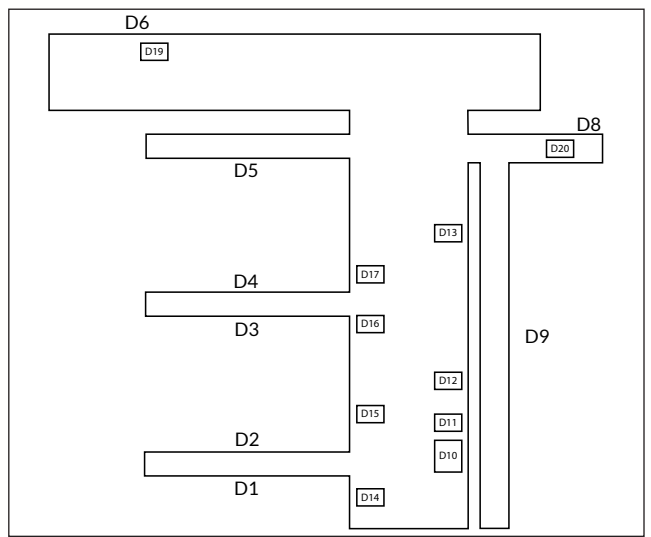
Virtual Transition  
Market Place

## VISIT NAVY STP AT BOOTH #223

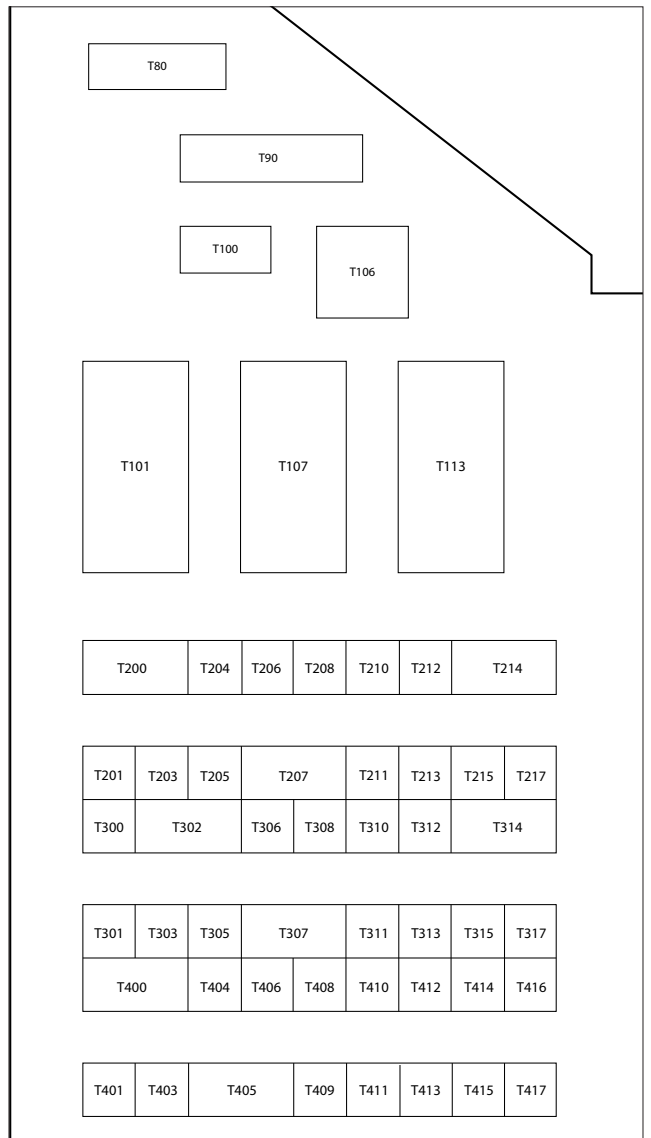
# MAPS & FLOORPLANS



## Dock Exhibit Space

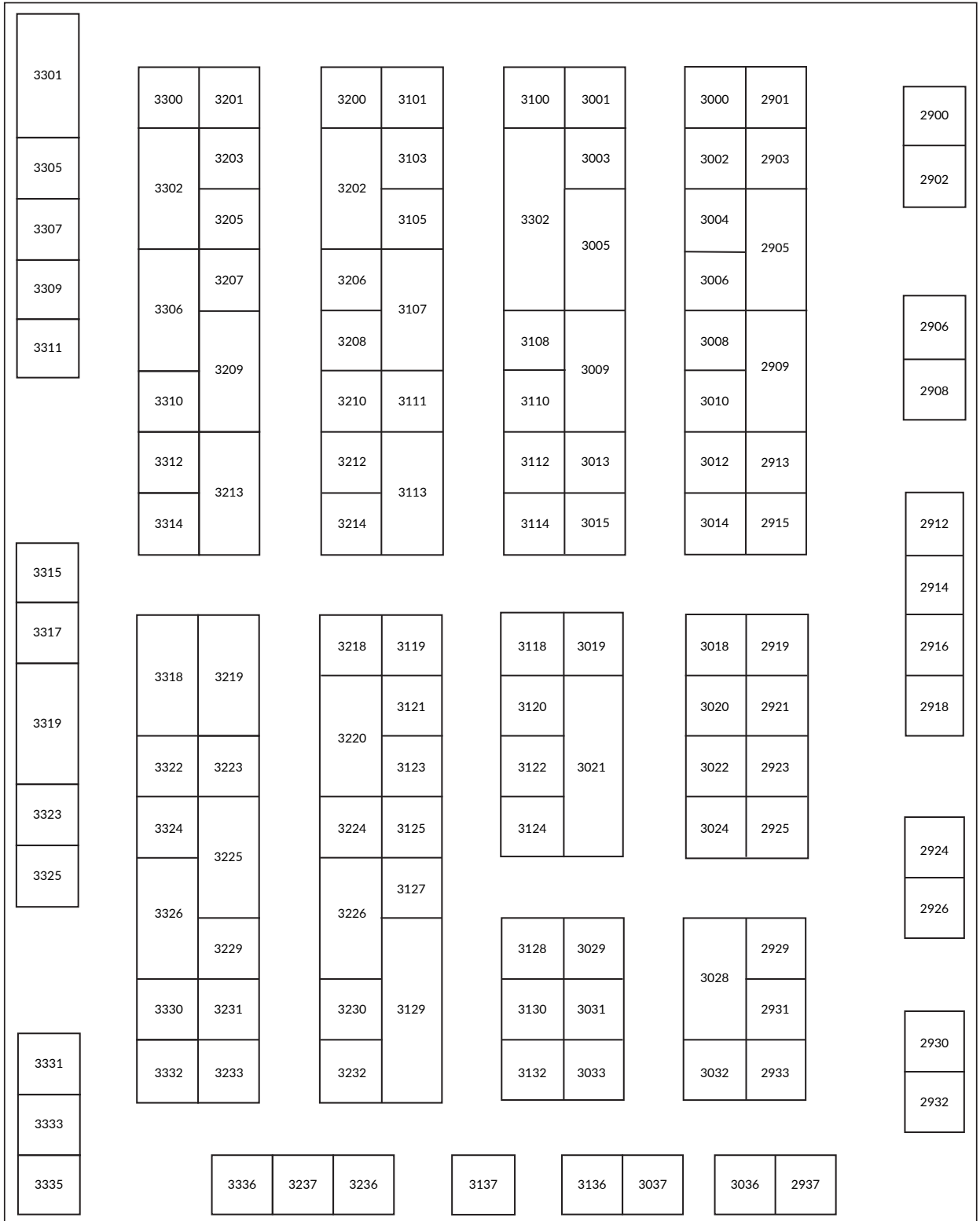


## Terrace Exhibit Space



All maps and floorplans are accurate as of 3/25/24.

# Maryland Ballroom Exhibit Hall

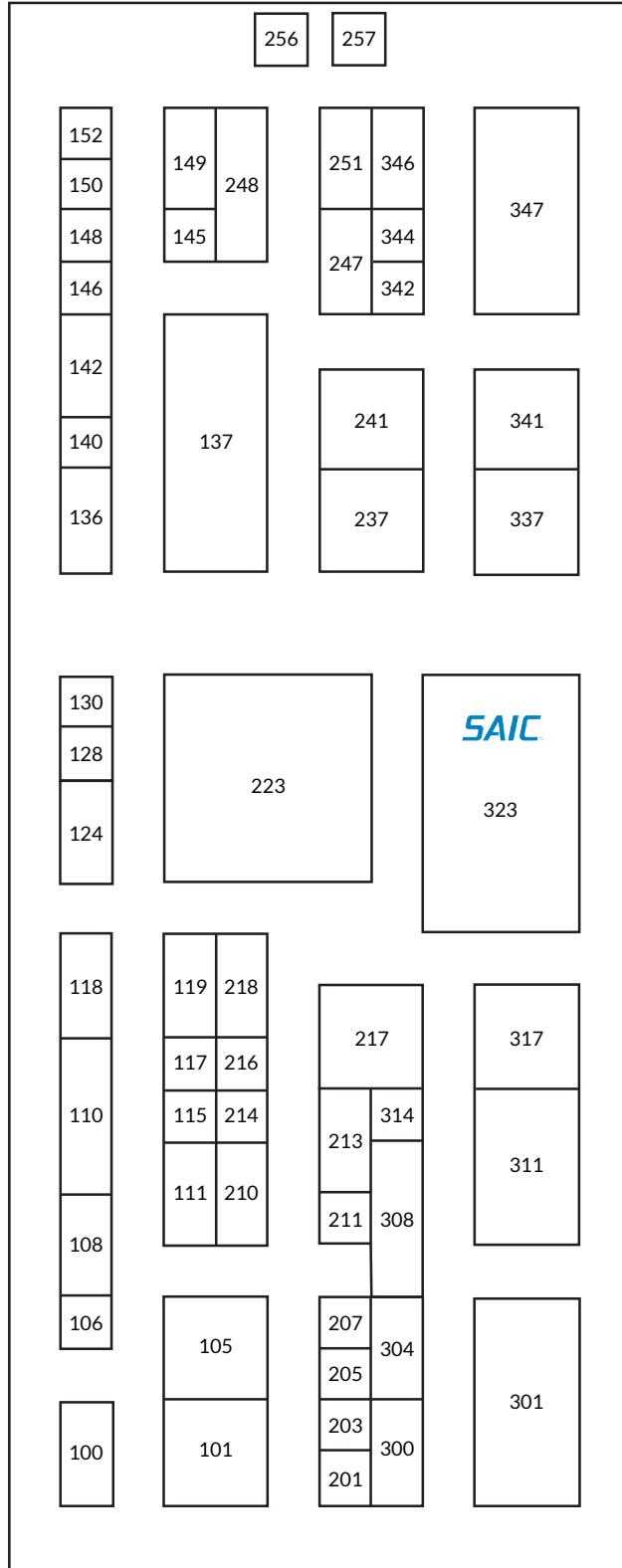


All maps and floorplans are accurate as of 3/25/24.

# MAPS & FLOORPLANS



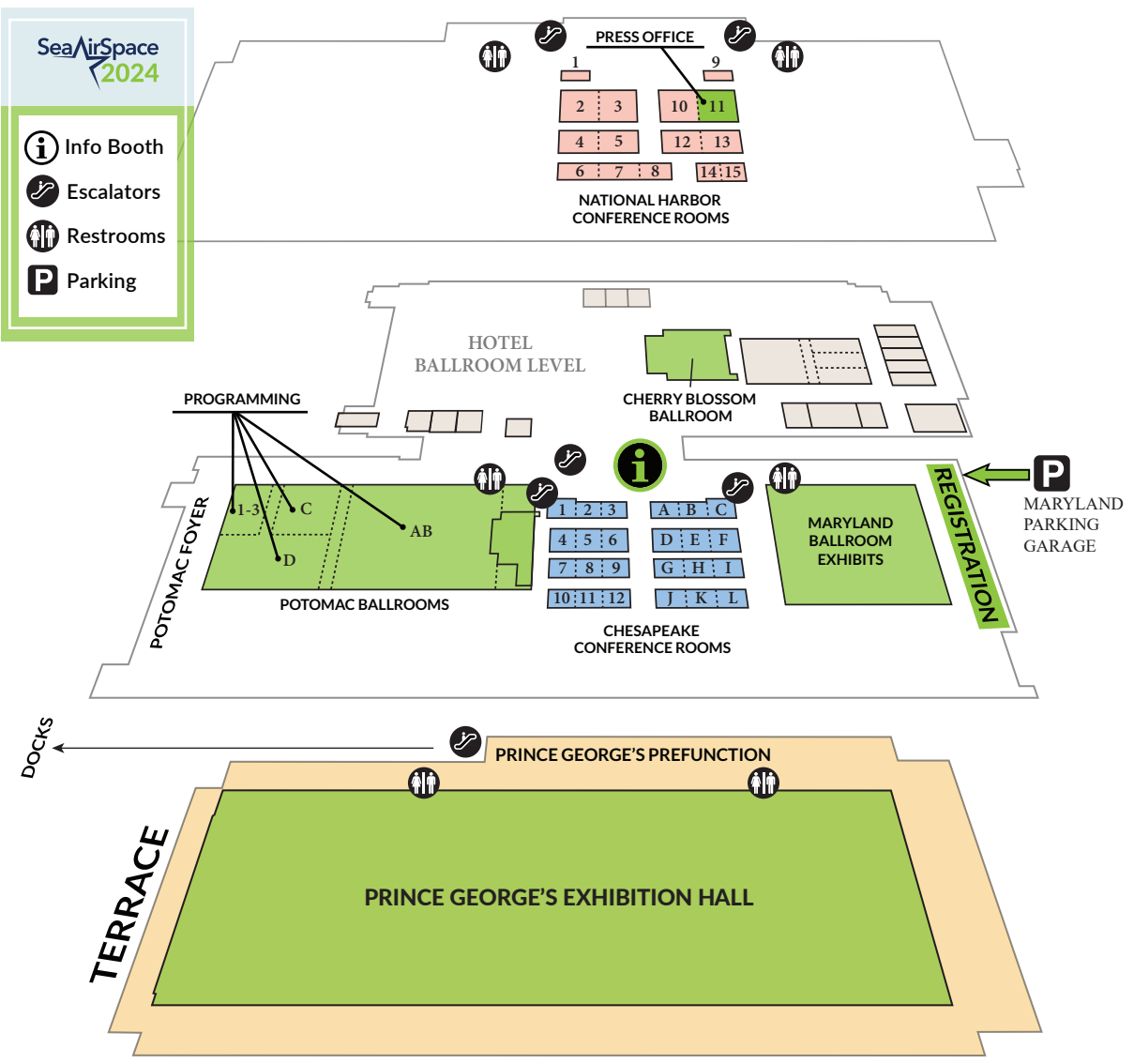
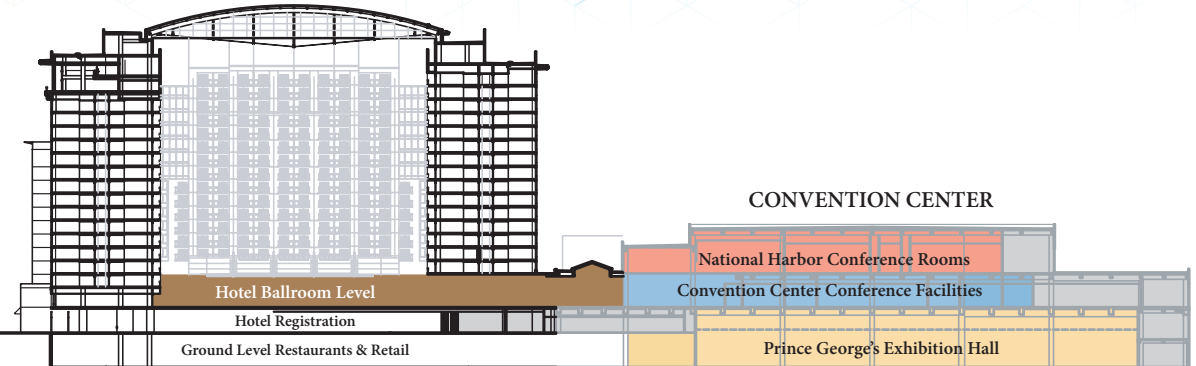
## Prince George's Exhibition Hall





All maps and floorplans are accurate as of 3/25/24.

# SEA AIR SPACE EXHIBITION



**Isolation Dynamics Corp. (IDC)**  
**Booth 719**  
[isolator.com](http://isolator.com)

**3M Company**  
**Booth 2148**  
[3M.com/gov](http://3M.com/gov)

**4Mission**  
**Terrace 401**  
[4mission.net](http://4mission.net)

The company, 4Mission, is ensuring that defense manufacturing is maintained in the United States. The organization provides top level infrastructure driving affordability and synergies. Our model allows each of our companies to focus on their expertise, manage workloads, and provide high quality products to the warfighter.

**AAR Corp.**  
**Booth 513**  
[aarcorp.com](http://aarcorp.com)

AAR is a trusted partner to the U.S. government and its allies around the world. AAR offers customized Integrated Solutions based on program and mission-specific needs. Backed by over 65 years of aftermarket experience, AAR leverages commercial best practices to achieve cost savings for its government and military customers.

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**ABB Marine & Ports**  
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For Coast Guard and Navy vessels, robust and reliable systems that enable continuous operational availability are essential. ABB solutions are highly configurable and resilient, bringing increased operational flexibility and mission support. With ABB, Coast Guard and Navy vessels can future proof-their electrical power generation, distribution and propulsion systems.

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**Additive Engineering Solutions**  
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Additive Engineering Solutions specializes in design and fabrication of 3D printed full scale engineering mockups, marketing displays, and assembly verification articles using Large Format Additive Manufacturing combined with high precision machining. Other applications include tooling for composites and end use components.

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[adobe.com](http://adobe.com)

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**Advanced Computer Concepts Inc.**  
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ACC is a premier IT provider with a proven track record of serving esteemed clients like the US Navy, Air Force, and the Defense Department. With decades of experience and comprehensive solutions, we ensure efficient and secure operations for critical defense facilities.

**Advanced Ocean Systems**  
**Booth 750**  
[advancedoceansystems.com](http://advancedoceansystems.com)

AOS offers a spectrum of capabilities to DOD, Government and International markets including planning, engineering, production, testing, operations, field support and sustainment of integrated solutions for USVs, UUVs, crewed platforms and subsea infrastructure.

Areas of expertise include automated deployment/retrieval systems, winches, USVs, ROVs, and subsea cable systems and sensors.

**Advanced Technology International**  
**Booth 317**  
[ati.org](http://ati.org)

When the Government needs the fastest path to transformative technologies, it looks to the leaders in collaboration management – Advanced Technology International (ATI). ATI delivers the nation's largest innovation ecosystem and most experienced contract management teams to accelerate technology for the Government. ATI is a nonprofit based in Summerville, SC.

**Advantech Corp.**  
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[advantech-e.com/military](http://advantech-e.com/military)

Advantech offers the industry's most comprehensive selection of military computing hardware and solutions. Its COTS SBCs and platforms are ready to withstand harsh environments, and able to support long-life. Partnering with Advantech, defense contractors, and broad-line SIs can now have access to the full breadth of rugged computing expertise.

**Adyton PBC**  
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We believe in a safer and more stable world, one where democracy and freedom are safeguarded by strong, resilient alliances powered through a digital operational fabric that unifies action, deters aggressors, and develops a trust that transcends organizational and geographical boundaries.

**Aerospike**  
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[aerospike.com](http://aerospike.com)

**AEROSTAR**  
**Booth 3002**  
[aerostar.com](http://aerostar.com)

Aerostar is dedicated to connecting, protecting, and saving lives an Aerospace & Defense provider. Core product offerings include stratospheric platforms, radar, technical services, and protective wear. From engineering services to mission planning and support, research and design,

and advanced technical product development, Aerostar offers tailored turnkey solutions for successful operations.

**Aerovel Corporation**  
**Booth 3220**  
[aerovel.com](http://aerovel.com)

Aerovel is small business in Bingen, Washington, led by the aeronautical veterans who invented the Small Tactical UAS including the revolutionary Flexrotor, the most advanced Vertical Take-Off and Land Group 2 UAS. It offers a combination of high payload mass fraction, very long endurance and range ideal for expeditionary missions.

**AeroVironment Inc.**  
**Booth 713**  
[avinc.com](http://avinc.com)

**AEVEX Aerospace**  
**Booth 1151, Dock 11**  
[aevex.com](http://aevex.com)

AEVEX Aerospace supports defense and commercial clients worldwide by providing full-spectrum aviation, remote sensing, and analysis solutions. AEVEX uses agile and customized approaches to rapidly define, develop, and deliver specialized solutions for airborne special mission needs for the U.S. government, partner nations, and commercial businesses.

**AGM Container Controls Inc.**  
**Terrace 208**  
[agmcontainer.com](http://agmcontainer.com)

**A12 Incorporated**  
**Terrace 411**  
[squared.ai](http://squared.ai)

**Airbus U.S. Space & Defense Inc.**  
**Booth 911**  
[airbusus.com](http://airbusus.com)

Airbus U.S. Space & Defense leverages proven commercial technology to deliver world-class military aircraft, helicopters, uncrewed aerial systems, secure communications and satellite platforms that can support a range of maritime missions for the U.S. Navy, U.S. Marine Corps and U.S. Coast Guard.

**AJ's Power Source Inc.**  
**Booth 2047**  
[ajpowersupply.com](http://ajpowersupply.com)

AJ's Power Source designs and manufactures Power Conversion and

Backup Power Systems for rugged military applications. Our UPS systems operate from 1PH or 3PH AC at power levels from 400W to 200kW. Products have ABS Certification, US Navy Safety Certification and US MIL-STANDARD compliance. We are a Veteran-owned Small Business.

**Alexandria Metal Finishers**  
**Booth 3336**  
[AlexandriaMetalFinishers.com](http://AlexandriaMetalFinishers.com)

NADCAP certified and specializing in technically difficult and unique metal plating and finishing processes. Alexandria Metal Finishers has built a national reputation for quality and reliability while maintaining its concern for the environment.

**ALL.SPACE**  
**Terrace 207**  
[all.space](http://all.space)

ALL.SPACE is an industry-leading global satellite communications company pioneering the development of next-generation technologies. With a vision of delivering ubiquitous connectivity across land, air, and sea, ALL.SPACE creates cutting-edge solutions to address the complex challenges of today's evolving satellite industry.

**Altair**  
**Booth 3013**  
[altair.com](http://altair.com)

Altair is a global leader in computational intelligence that provides software and cloud solutions in simulation, high-performance computing, data analytics and AI. Altair enables organizations across all industries to compete more effectively and drive smarter decisions in an increasingly connected world – all while creating a greener, more sustainable future.

**American Legion**  
**Potomac Foyer 12**  
[legion.org](http://legion.org)

**American Red Cross**  
**Potomac Foyer 11**  
[redcross.org](http://redcross.org)

**American Rheinmetall Defense**  
**Booth 1051**  
[rheinmetall-us.com](http://rheinmetall-us.com)

American Rheinmetall Defense supports the Department of Defense on critical modernization programs that directly

enhance Soldier lethality, mobility and situational awareness on the battlefield by developing and delivering next-generation products and capabilities, including advanced direct and long-range precision fires, innovative tracked and wheeled combat vehicle platforms, and smart mission systems.

**Amphenol Military & Aerospace Operations**  
**Booth 1451**  
[amphenol-aerospace.com](http://amphenol-aerospace.com)

**Anduril Industries**  
**Booth 437**  
[anduril.com](http://anduril.com)

Anduril Industries is a defense technology company with a mission to transform U.S. and allied military capabilities with advanced technology. In a new era of strategic competition, Anduril is committed to bringing cutting-edge AI, computer vision, sensor fusion, and networking technology to the military in months, not years.

**Ansys**  
**Booth 415**  
[ansys.com](http://ansys.com)

For more than 50 years, Ansys software has enabled innovators across industries to push the boundaries of product design by using the predictive power of simulation. From sustainable transportation and advanced satellite systems to life-saving medical devices, Ansys powers innovation that drives human advancement.

**Applied Research Laboratory - Penn State**  
**Booth 2017**  
[arl.psu.edu](http://arl.psu.edu)

The Applied Research Laboratory at Penn State is an integral part of one of the leading research universities in the nation. ARL supports national security, economic competitiveness, and quality of life through education, scientific discovery, technology demonstration and transition to application.

**Applied Technical Services**  
**Booth 3033**  
[atslab.com](http://atslab.com)

ATS is an accredited laboratory providing comprehensive testing, inspection, and calibration with first class customer service. Battery and Energetics testing are on



our scope now...

We will work with you on anything from material verification to custom durability testing to product validation and even on failure analysis when needed.

**Areté**  
**Booth 105**  
**arete.com**

**ARKTOS Developments Ltd**  
**Booth 1551**  
**arktoscraft.com**

"A boat that can go on land", ARKOS Craft have unequalled mobility for operating in difficult amphibious conditions including in mixed ice/water and deep mud. Climbing steep inclines and the ability to tow sets this Craft apart. Suited for a wide range of applications allowing end-users to deploy 24/7.

**Arnold Magnetic Technologies**  
**Terrace 200**  
**arnoldmagnetics.com**

Arnold Magnetic Technologies is an engineering solutions provider and leading global manufacturer of high performance permanent magnets, flexible magnets, electromagnetics, magnetic assemblies including full electric motors, and precision thin metal foils. This US-based corporation has provided defense sensitive materials to the U.S. market for over 125 years.

**Askew Marine,**  
**An AFC Industries Company**  
**Booth 2933**  
**askewmarine.com**

Founded in 1957 Askew Marine stocks the largest ship yard-specific inventory of nuts, bolts, studs, screws and washers in multiple locations strategically located throughout the country. We are especially proud to have a very large inventory of domestic and DFAR materials. All our materials meet US Navy specifications.

**Association of Old Crows**  
**Potomac Foyer 10**  
**crows.org**

**Austal**  
**Booth 1721**  
**austalusa.com**

Austal USA in Mobile, Ala., has service centers in San Diego and Singapore, and

a technology center in Charlottesville, Va. Austal manufactures and repairs aluminum and steel ships for the Navy and Coast Guard as well as unmanned vessel programs leveraging its advanced machinery control system.

**Avalon Holographics**  
**Booth 3009**  
**avalonholographics.com**

The world's most advanced holographic displays. Avalon Holographics NOVAC HoloTable revolutionizes the way we produce, view, and understand visual content. By replicating the experience of looking at real objects from different angles, viewers can make better decisions, faster. Visit our booth to see our prototypes and learn more.

**Av-DEC**  
**Booth 1650**  
**avdec.com**

**Azure Summit Technology**  
**Booth 1546**  
**azuresummit.com**

Azure Summit Technology provides a wide range of multi-channel software defined radio solutions for applications including surveillance, emitter location, direction-finding, interference cancellation, radar and communications. Azure also offers innovative signal processing solutions to challenging problems in the realm of radio frequency spectrum awareness.

**BAE Systems**  
**Booth 1313**  
**baesystems.com**

At BAE Systems, our dedication shows in everything we create and deliver, from advanced electronic systems to cyber operations and intelligence analysis, from combat vehicles to naval weapons, and from ship maintenance and modernization to vehicle upgrades and services. We deliver a critical advantage to our customers where it counts.

**Baker Industries,**  
**a Lincoln Electric Company**  
**Booth 3312**  
**bakerindustriesinc.com**

Baker Industries, a Lincoln Electric company, is an award-winning supplier of high-precision maritime and defense manufacturing solutions. We offer turnkey solutions to support any

mission, including tooling, prototyping, CNC machining, fabrication, forming, welding, 3D printing, automation, assembly, finishing, inspection, and tooling design & engineering.

**Bascom Hunter Technologies Inc.**  
**Booth 3125**  
**bascomhunter.com**

Bascom Hunter's two distinct divisions allow us to further specialize – providing environmental control systems (ECS) and components through Xcelaero and advanced electronics through BH Tech. Our experienced team delivers results for our customers in all phases of development, including design, testing, qualification, manufacturing, and support.

**Battelle**  
**Booth 1049**  
**battelle.org/markets/national-security**

From rapid prototyping, rugged engineering and system integration to mission-critical equipment development and deployment to advanced autonomy solutions across domains, Battelle transforms discoveries in the lab to mission-ready solutions that protect resources and save lives. Working with clients through the full product life-cycle, Battelle provides science and technology-driven field solutions.

**Bechtel National Inc.**  
**Booth 651**  
**bechtel.com**

Bechtel helps our customers deliver projects of purpose that create a lasting positive legacy. Since 1898, we have helped customers complete more than 25,000 projects in 160 countries on all seven continents.

**Beehive Industries**  
**Booth 3110**  
**beehive-industries.com**

Beehive Industries is an American unmanned jet propulsion company and additive contract manufacturer for aerospace and defense. With locations across the United States, Beehive is committed to advancing America's industrial base through additive manufacturing and its security through vertical integration.



**Belkin International  
Booth 257****belkin.com/products/product-resources/cybersecurity**

Belkin is one of the most respected and successful computer connectivity suppliers in the world. Our NIAP PP.4.0 certified secure KVM switch solutions safeguard critical network assets by maintaining network isolation while improving an operator's efficiency and effectiveness in working across secure and non-secure systems at their desktop.

**Bell  
Booth 424  
bellflight.com****Blackberry  
Booth 924  
blackberry.com****BlueHalo  
Booth 2036  
bluehalo.com**

BlueHalo is purpose-built to transform the future of global defense, providing industry-leading capabilities in the areas of Space, C-UAS and Autonomous Systems, Electronic Warfare & Cyber, and AI/ML. The company develops and brings to market next-generation capabilities to support customers' critical missions and national security. Learn more at <http://www.bluehalo.com>.

**BMC Software Inc.  
Booth 3032****bmc.com/federal**

BMC works with 86% of the Forbes Global 50 and customers and partners around the world to create their future. With our history of innovation, industry-leading automation, operations, and service management solutions, combined with unmatched flexibility, we help organizations free up time and space to conquer the opportunities ahead.

**Boeing  
Booth 1337  
boeing.com****Bronswerk Marine  
Booth 111  
BronswerkGroup.com**

BRONSWERK GROUP, a global leader of complete marine heating, ventilation, air conditioning and refrigeration (HVAC-R) systems providing turnkey

solutions for commercial and military vessels through its 12 offices worldwide. Bronswerk manages the entire process, from design to commissioning, installation and in-service support.

**Brooks & Perkins Inc.  
Booth 3021****bpmfgdefense.com**

Brooks & Perkins Inc. d.b.a. B&P Manufacturing is a reliable manufacturer of quality metal fabricated products of various size and purpose. From concept, to prototype, to high-volume full production manufacturing, B&P has you covered. Major product categories include: material handling equipment, airtight welded containers, specialty lockers, ramps, and racks.

**BuildSubmarines.com  
Booth 3223****buildsubmarines.com**

BuildSubmarines.com is the online resource where Submarine Industrial Base suppliers can post stable, sustaining, purpose-driven jobs to Americans seeking to become giants of skilled trades.

**C3 Integrated Solutions  
Booth 850  
c3isit.com****CACI International Inc.****CACI Lounge  
caci.com**

At CACI International Inc, our 23,000 talented and dynamic employees are ever vigilant in delivering distinctive expertise and technology to meet our customers' greatest challenges in national security and government modernization. We are a company of good character, relentless innovation, and long-standing excellence.

**CAE USA  
Booth 3226  
cae.com/defense-security**

CAE Defense & Security is at the leading edge of digital innovation, providing training and mission support solutions across multi-domain operations – air, land, maritime, space and cyber. Our training and operational solutions support customers who operate in complex, high-stakes environments where mission readiness and successful outcomes are critical.

**CAES  
Booth 337  
caes.com**

CAES pioneers advanced electronics for challenging systems. As a leading provider of advanced technology, CAES delivers specialized RF, microelectronic and digital solutions that ensure a safer, more secure planet. On land, at sea and in the air, CAES products and manufacturing capabilities are at the forefront of innovation.

**Calnetix Technologies  
Booth 3015****calnetix.com**

Based in Cerritos, Calif., Calnetix Defense and Aerospace provides technically superior power management and electromagnetic drive solutions for the defense and aerospace industries that improve system performance and reduce total cost of ownership. The solutions are comprised of Calnetix's proven high-speed technologies from its industrial and automotive segments.

**Candor Threads  
Booth 2931****CandorThreads.com**

Candor Threads makes rock-star quality, 100% custom apparel for groups (since 1982!). Send us YOUR logo, patch, colors, & ideas, we'll send designs your group will LOVE! We offer Hawaiian shirts, ties, scarves, and other apparel items! Get your FREE samples/artwork and see what we can do for you...

**Capella Space  
Booth 3010  
capellaspace.com****Carahsoft Technology Corp.  
Booth 827****carahsoft.com**

Carahsoft has served as The Trusted Government IT Solutions Provider® for the U.S. Navy since 2004. As the holder of multiple DoN and DoD BPAs/ELAs, Carahsoft supports an extensive ecosystem of partners committed to supporting the global missions of the Navy and the Defense Department as they serve our nation.

**Carlisle & Finch Co. (The)  
Booth 3120****carlislefinch.com**

Carlisle & Finch Co. has been designing and manufacturing state-of-the-art

searchlights for military, private and commercial sea-craft, and land security operations for more than 125 years. We combine cutting-edge engineering with world-class manufacturing to create lighting-based products designed to keep you safe.

**Carnegie Mellon University**  
**Software Engineering Institute**  
**Booth 218**  
[sei.cmu.edu](http://sei.cmu.edu)

**Caterpillar Defense**  
**Booth 917**

[cat.com/defense](http://cat.com/defense)

Caterpillar Defense is the world's foremost supplier of engines for marine and land applications, machines, power generators, and lifecycle support services for U.S. and allied military forces and governmental agencies. Our reliable, technologically advanced products have helped our customers provide, security, generate energy, and supply critical aid.

**CatTongue Grips**  
**Terrace 210**  
[cattonguegrips.com](http://cattonguegrips.com)

CatTongue Grips is the world's leader in providing non-abrasive, non-slip products that prevent items, people, animals, and cargo from slipping, sliding, falling, and dropping. Our products maximize safety for facilities and people, reduce OSHA claims, improve efficiency, protect assets and boost revenue.

**Cevians**  
**Booth 140**  
[cevians.com](http://cevians.com)

Since 1968, CEVIANS has been the world leader in advanced light sciences, principally Night Vision Imaging System (NVIS) filters, ruggedized cockpit displays, and rugged ground vehicle displays. Masters in display applications for the military environment, CEVIANS solutions have been deployed in almost every military aircraft in the world.

**Charles River Analytics Inc.**  
**Booth 3114**  
[cra.com](http://cra.com)

Charles River Analytics conducts leading-edge R&D to create custom solutions in the maritime, ground, air, and space domains. We've developed multimodal sensing, perception, and

adaptive intelligence capabilities for a wide range of autonomy applications, such as our Awarion® Autonomous Lookout System that works in unpredictable, low-bandwidth maritime environments.

**Cincinnati Gearing Systems**  
**Booth 3028**  
[cincinnatigearingsystems.com](http://cincinnatigearingsystems.com)

Cincinnati Gearing Systems provides the expertise and experienced personnel necessary to not only meet the demanding specifications of military and marine applications but also complete enclosed drive system packages including lubrication and instrumentation packages as required by your application specification or certification. CGS is precision gearing and design engineering.

**Click Bond**  
**Booth 237**  
[clickbond.com](http://clickbond.com)

The premiere adhesive-bonded fastener company with 35 years' experience. We offer a comprehensive line of structural hardware fasteners, systems installation fasteners, adhesives, and tools. Enfasco, our exclusive naval distribution partner, is a major supplier of production fasteners and hardware to OEM markets, including military, government, aerospace, and commercial accounts.

**CLIMAX Portable Machining & Welding Systems**  
**Booth 118**

[climaxportable.com](http://climaxportable.com)  
 Serving the Defense Industry for 40+ years, CLIMAX specializes in manufacturing standard and bespoke portable machining, welding, and valve testing tools. All our tools are MADE IN THE USA – with over 75 portable machining, welding, and valve testing products and services sold from more than 100 global locations.

**CNA**  
**Booth 647**  
[cna.org](http://cna.org)

**CoAspire, LLC**  
**Prince George's Prefunction 5**  
[coaspire.com](http://coaspire.com)

**Coast Guard Mutual Assistance**  
**Potomac Foyer 6**  
[mycgma.org](http://mycgma.org)

Coast Guard Mutual Assistance (CGMA) is a 501(c)(3), headquartered in Arlington, Virginia and the official aid society of the United States Coast Guard. CGMA's mission is to enable financial resiliency within the Coast Guard Community. Since its inception in 1924, CGMA has provided over \$240 million in direct assistance.

**Coda Octopus Group Inc.**  
**Booth 115**  
[codaoctopus.com](http://codaoctopus.com)

The Coda Octopus Group is headquartered in Orlando, Florida. The Group consists of a Marine Products business located in Orlando and engineering businesses, Coda Octopus Colmek in Salt Lake City, Utah and Coda Octopus Martech in Weymouth, England. Each are technology innovators with a particularly high level of sonar expertise.

**Columbia Southern University**  
**Booth 656**  
[columbiasouthern.edu](http://columbiasouthern.edu)

Columbia Southern University proudly serves a military student population of approximately 40%. CSU's dedicated military support staff is comprised of current and former military members who understand the unique needs of these students and their families. Visit [ColumbiaSouthern.edu/Mil](http://ColumbiaSouthern.edu/Mil) or call (877) 347-6050 to learn more.

**Comark – A SourceCode Company**  
**Booth 341**  
[sourcecode.com](http://sourcecode.com)

SourceCode fills the industry gap for a new class of technology partner focused on co-design and engineering-led custom solutions for an intelligent infrastructure—from device to datacenter.

**Consilium Safety US**  
**Booth 1652**

[consiliumssafety.com/en](http://consiliumssafety.com/en)

We operate in 25 countries and cover all time zones. We provide solutions in the areas of fire, flame and gas safety technology to customers in the marine, transport, energy, industry, public, navy and commercial sectors. A market leading position to shape the future and become #1 in SafetyTech.

**Consortium Management Group Inc.**  
**Booth 1547**  
[cmgcorp.org](http://cmgcorp.org)

**CP North America**  
**Prince George's Prefunction 4**  
[cpna.tech](http://cpna.tech)

**Creaform**  
**Terrace 305**  
[creaform3d.com](http://creaform3d.com)

Creaform develops, manufactures, and sells highly portable 3D measurement solutions and application software to accelerate design, quality control and maintenance and repair. Customers benefit from fast, accurate, repeatable measurements. Creaform technologies make it possible to measure in the real world without loss of accuracy.

**Crowley**  
**Booth 1447**  
[crowley.com](http://crowley.com)

Crowley is a privately held, U.S.-owned and -operated global provider of energy, maritime and logistics services to commercial and U.S. government and defense agencies. Crowley's Solutions business unit focuses on global government services and program management including, ship management, expeditionary logistics, technology solutions, freight transportation and logistics services.

**Crystal Group Inc.**  
**Booth 846**  
[crystalrugged.com](http://crystalrugged.com)

Crystal Group Inc. is a leading provider of high-performance rugged compute solutions that deliver unmatched reliability for demanding edge applications in extreme environments. This small, employee-owned business specializes in customizing servers, embedded computers, networking devices, displays, and data storage that meet or exceed IEEE, IEC, and military standards. AS9100D certified.

**Cummins Inc.**  
**Booth 611**  
[cummins.com](http://cummins.com)

**Curtiss-Wright**  
**Booth 1623**  
[curtisswright.com](http://curtisswright.com)

Curtiss-Wright provides vital technology to the U.S. Navy with significant content on nuclear

submarines and aircraft carriers, starting with USS Nautilus. We are a preferred supplier of high-performance pumps, valves, motors, and generators that are integral to powering the U.S. Navy nuclear fleet. For more information, visit [curtisswright.com](http://curtisswright.com).

**D&W Marine Systems Management Inc.**  
**Booth 3229**  
[dwmsm.com](http://dwmsm.com)

**Daisy Data Displays**  
**Booth 852**  
[daisydata.com](http://daisydata.com)

Daisy Data Displays Inc. has over 40 years of experience and industry knowledge, in designing and manufacturing extremely rugged computing solutions for the military. Daisy's team can build and customize products to any spec, including the Mil Standard 901D Grade A and several environmental and military tests.

**Darley**  
**Terrace 204**  
[darley.com](http://darley.com)

Darley's defense division provides the U.S. military with the highest quality technology and equipment solutions. For almost 100 years and with the world's most coveted supply partners, Darley provides a complete line of unmanned systems, technology, equipment and pumps.

**Dataminr**  
**Booth 950**  
[dataminr.com/firstalert](http://dataminr.com/firstalert)

First Alert, Dataminr's product for the public sector, provides the earliest indication of breaking news, enabling the fastest response to critical events. First Alert uses artificial intelligence to detect high-impact events from within 1,000,000+ publicly available information sources and delivers real-time, breaking news alerts to organizations around the globe.

**DCL USA**  
**Terrace 205**  
[dcl-usa.com](http://dcl-usa.com)

Manufacturer & supplier of heavy lift, mooring, and towing equipment and testing/inspection services. Geared toward the maritime, energy, and industrial sectors.

**Decision Lens**  
**Booth 1456**  
[decisionlens.com](http://decisionlens.com)

Decision Lens is integrated planning software which modernizes how government prioritizes, plans, and funds. Leveraging our unique expertise in decision science, agencies achieve a sustained operational advantage through superior long-term planning, continuous medium-term prioritization and short-term funding execution.

**Defense Commissary Agency**  
**Booth 3003**  
[commissaries.com](http://commissaries.com)

**Defense Logistics Agency**  
**Booth 1557**  
[dla.mil](http://dla.mil)

**Defense Maritime Solutions**  
**Booth 1711**  
[dmsamerica.com](http://dmsamerica.com)

**Dell Technologies**  
**Booth 1511, Terrace 101**  
[Dell.com/federal](http://Dell.com/federal)

Elevate your mission with Dell Technologies. From enhancing existing infrastructure to embracing cutting-edge technologies like 5G, AI/ML, and cloud-based data management, we offer unparalleled expertise. Build a secure IT framework for seamless adaptation, consistent experiences, and confident leadership. Reach out at [DellFederalSales@federal.dell.com](mailto:DellFederalSales@federal.dell.com) or call 855-860-9606 for details.

**Deloitte Consulting LLP**  
**Booth 601**  
[www2.deloitte.com/us/en/pages/public-sector/topics/defense-security-justice.html](http://www2.deloitte.com/us/en/pages/public-sector/topics/defense-security-justice.html)

Deloitte has 286k personnel in over 150 countries and serves all branches of the military, agencies of the Department of Defense, the intelligence community, as well as the Departments of Homeland Security and Justice. From cyber and logistics to visualization and mission analytics, we drive bold and lasting results.

**Department of the Navy**  
**Office of Small Business Programs**  
**Booth 1047**  
[secnav.navy.mil/smallbusiness](http://secnav.navy.mil/smallbusiness)

The Department of the Navy Office of Small Business Programs (DON OSBP)

empowers small businesses, ensuring they are 'the first option' in Navy and Marine Corps procurements. Advocating for diversity and innovation, we drive strategic partnerships to enhance national security.

#### **D-Fend Solutions**

##### **Booth 3212**

**d-fendsolutions.com**

D-Fend Solutions is the leading provider of RF cyber-based counter-drone takeover technology for sensitive and challenging environments. Focused on the most dangerous drone threats, the company's EnforceAir non-jamming, non-kinetic system avoids collateral damage and disruption, while providing end-to-end detection and mitigation for situational awareness, operational continuity and safe controlled outcomes.

#### **DiCarlo Precision Instrument Inc.**

##### **Booth 3000**

**dicarlotech.com**

DiCarlo Precision Instrument sells, services and trains on the latest precision measurement and surveying technology throughout Maryland, Delaware, Virginia, Washington D.C., Pennsylvania, and New Jersey, including 3D survey and GPS instruments, laser scanners, UAVs, small and large format printers and software.

#### **Digitrace LTD**

##### **Booth 3103**

**digitraceltd.com**

#### **DIS | Delta Digital Video**

##### **& Ampex Data Systems**

##### **Booth 1757**

**delta-info.com**

Ampex Data Systems offers ruggedized data management solutions & specializes in systems for acquiring, storing, analyzing, and securing various data types. Delta Digital Video provides Video Compression, Recording, & Scan Conversion products to enable real-time delivery of high-quality, full-motion video and data for critical missions & flight test.

#### **Diversified Technologies Inc.**

##### **Booth 2001**

**divtecs.com**

Diversified Technologies, Inc., headquartered in Bedford, MA, USA is the developer and manufacturer of

the solid-state power supplies, pulse modulators, and high voltage, high power equipment. DTI's high voltage systems are used for defense and commercial applications including radar, power conversion, food sterilization, biomass oil extraction, and high-energy physics.

#### **DMG MORI Federal Services**

##### **Booth 3326**

**us.dmgmori.com**

DMG MORI is the global leader providing solutions in machining, automation, digitization, and additive manufacturing. Our product line in the industry covers the whole range of CNC machine tools with advanced technologies. We support the US federal government by utilizing USA based manufacturing, Academy training courses, and factory direct support.

#### **Donaldson Aerospace & Defense**

##### **Booth 918**

**donaldsonaerospace-defense.com**

Donaldson Filtration Solutions protect critical systems for optimal operation in all environments. At Donaldson, we help ensure reliable performance of the U.S. Navy's critical military platforms, even in the most demanding environments. Our global network and local support mean we're always standing by to ensure the highest level of support.

#### **DryTech Inc.**

##### **Booth 946**

**drytechinc.com**

Drytech Inc is a Manufacturer of filtration and adsorbing technical systems that protect against harmful effects of moisture and contaminants in optical, IR, OBOGS and other Aerospace/Defense applications.

#### **DT Research**

##### **Booth 256**

**dtresearch.com**

DT Research designs and manufactures Rugged Tablets and Laptops featuring touchscreens with Night Vision options, Intel® processors, and fully integrated data capture such as CAC/smart card reader, RFID, cameras, Wi-Fi/Bluetooth, and GNSS. From 6" to 17", these rugged computers support IP and MIL-STD ratings for durability and are TAA compliant.

#### **Dynatrace**

##### **Booth 931**

**dynatrace.com**

#### **EaglePicher Technologies**

##### **Booth 216**

**eaglepicher.com**

EaglePicher Technologies has powered the defense market for 100 years. Our battery systems power 85% of U.S. missile and munition programs. We develop products that enable drones to fly higher, undersea vessels to run longer and rockets to launch safely. Our batteries continue to set new standards in the industry.

#### **ECM PCB Stator Tech**

##### **Terrace 203**

**pcbstator.com**

ECM PCB Stator Tech is an electric motor design and software company. ECM pairs advanced Motor CAD to patented PCB Stator—printed circuit board—technology to create next generation electric motors that are lighter, quieter, and more energy and space efficient across a broad range of use cases.

#### **EIZO Rugged Solutions Inc.**

##### **Booth 1053**

**eizorugged.com**

#### **Elbit America**

##### **Booth 1601**

**ElbitAmerica.com**

Elbit America is a leading provider of high-performance products, system solutions, and support services focusing on the defense, homeland security, law enforcement, commercial aviation, and medical instrumentation markets. Our employees deliver affordable, high-quality solutions that protect and saves lives.

#### **Electrical Equipment Company**

##### **Booth 3112**

**eeconline.com/areas-of-expertise/industrial-services/marine-services**

EECO provides diverse solutions for ships and repair facilities. EECO is a US small business that has nearly 100 years of experience in weathering economic booms and busts, war, and peace. Electrical and automation products that maintain the fleet and innovative products that provide space and electrical load management.



**Electrochem Solutions****Booth 3019****electrochemsolutions.com**

Electrochem is a trusted leader in battery technology with over 40 years of experience providing superior power solutions that enable the success of our customers' critical applications. Our diverse portfolio of cells ensures our team can design a custom battery pack that meets the unique criteria of your application.

**Electromet Corp.****Booth 719****electromet.com****Electronics Service****Booth 106****ElectronicsService.com**

Electronics Service, LLC (ES) has 40 years of experience preventing and mitigating the crippling effects of Electromagnetic Interference (EMI) and High-Altitude Electromagnetic Pulse (HEMP) on electronics systems. ES provides a holistic suite of consulting, testing, and repair services to design, fabricate, and sustain custom solutions for protection and shielding.

**Elma Electronic****Booth 811****elma.com**

Elma designs rugged embedded hardware platforms following the DoD's Modular Open Systems Approach (MOSA). Our products align with open standards like HOST, OpenVPX, SOSA™ and VNX+. Our long-term customer relationships are built on delivering proven, highly reliable computing platforms for defense applications in harsh environments.

**Emcor Enclosures****Booth 719****emcorenclosures.com****EMCORE Corporation****Terrace 408****emcore.com**

EMCORE designs and manufactures the world's highest-performance Fiber Optic Gyro (FOG), Ring Laser Gyro (RLG), and MEMS inertial sensors and navigation systems. Our products provide precise, reliable navigation, stabilization, geolocation, and pointing for unmanned, and manned platforms, and deliver clear performance

advantages over competing products on sea, air, and space.

**Enveil****Booth 3012****enveil.com**

Enveil is a pioneering Privacy Enhancing Technology company protecting Data in Use. Its NIAP/CSfC-certified ZeroReveal® COTS solutions enable Trusted Compute in Untrusted Locations® by ensuring the content of the search, analytic, or machine learning model – and its corresponding results – remain encrypted during processing.

**Epirus****Booth 248****epirusinc.com**

Epirus is a high-growth technology company developing solid-state, software-defined directed energy systems that enable unprecedented counter-electronics effects and power management solutions to optimize power efficiency in defense and commercial applications. With a constant emphasis on innovation, we are redefining the future of power to bring tomorrow's capabilities to life, today.

**Equipto Electronics Corp.****Booth 719****equiptoelec.com****ERG Aerospace****Booth 3202****ergaerospace.com**

Since 1967 ERG Aerospace has been the sole manufacturer of Duocel® foam, a strong, light weight, rigid foam material with solid ligaments - found in a variety of products including air/oil separators, heat sinks, energy absorbers, flame arrestors, electrodes and more. We provide custom engineered solutions.

**ES3****Booth 2919****es3inc.com**

ES3 is an engineering firm providing design, development, fabrication, and maintenance of products for aerospace and other industry sectors, operating facilities across the USA. ES3's business mission is to improve performance, maintenance, and supply of mission-critical and safety-of-flight components while reducing the environmental impact of production processes and hazardous exposures.

**Everfox****Booth 825****everfox.com****EXAIL SAS****Booth 617****exail.com****Fairbanks Morse Defense****Booth 527****fairbanksmorsedefense.com**

Fairbanks Morse Defense (FMD) is the leading provider of the highest value equipment for naval defense customers. For 125 plus years, FMD has been a principal supplier of reliable power systems, parts, and aftermarket service to the U.S. Navy, Military Sealift Command, U.S. Coast Guard, and the Canadian Coast Guard.

**Fairlead Integrated****Booth 517****fairlead.com**

Fairlead is an ISO 9001:2015 and AS9100D, Veteran Owned Business. Fairlead Systems provides fully developed products/ solutions to the maritime industry. Fairlead supplies electrical control panels, variable speed drives, switchboards, and mission modules. Fairlead Structures fabricates, assembles, & preserves large mechanical structures (Upwards of 500lbs) supporting aircraft-carrier and submarine construction.

**FedPoint****Booth 3101****BENEFEDS.com/military****Field Aerospace****Booth 3208****fieldaero.com**

Whatever your mission - maintaining a small or large fleet, providing life cycle upgrades, integrating the latest technology, or obtaining military or FAA certification - Field Aerospace will be your wingman.

- Small enough to be fast, flexible, and innovative

- Big enough to manage large and complex programs.

**Fincantieri Marine Group****Booth 1015****fincantierimarinegroup.com**

Fincantieri Marine Group is a U.S. subsidiary of Fincantieri, one of the world's largest shipbuilders.

FMG oversees three Great Lakes Shipyards: Fincantieri Marinette Marine, Fincantieri Bay Shipbuilding and Fincantieri ACE Marine. These shipyards leverage expertise and capacity from across the Group to build world-class vessels, like the Constellation-Class Frigate.

**Forcys Inc.**  
**Booth 108**  
**forcys.com**

Forcys is a global maritime defense company with 50 years' domain expertise. Backed by our technology partners Sonardyne, Voyis, EIVA, Wavefront, and Chelsea Technologies, we deliver mission-shaped solutions for undersea warfare. Integrating navigation, positioning, communications, imaging, sonar, and full-spectrum mission software systems for unmanned maritime systems and seafloor sensor networks.

**ForeFlight**  
**Booth 2925**  
**foreflight.com**

ForeFlight MFB is an enhanced version of ForeFlight Mobile that supports the global flight operations of government and military pilots with unique, powerful, military-specific capabilities and worldwide data coverage. ForeFlight MFB provides military and government pilots the essential tools for flight planning, weather, briefing, filing, and more.

**Frequentis USA Inc.**  
**Booth 1357**  
**frequentis.com**

**Frontier Technology Inc.**  
**Booth 2053**  
**ftidefense.com**

For nearly four decades, FTI has proudly served the United States Department of Defense, Intelligence Community and the Federal Government with mission-tailored, technology-enabled solutions to help them make the best decisions possible for their missions.

**FT Technologies (UK) Ltd.**  
**Booth 205**  
**fttechnologies.com/**

FT Technologies manufactures the World's Toughest Wind Sensors. Measuring wind speed, direction and temperature, our SWaP-optimized sensors are used in various fixed

and mobile applications such as: Fire Control, CBRNe, Navigation Systems and Dynamic Positioning Systems. On-board UAV's, they find use in situational awareness monitoring and GNSS-denied navigation applications.

**Fuse Integration Inc.**  
**Booth 3310**  
**fuseintegration.com**

**GBS-Sabre Innovative Solutions, LLC**  
**Booth 3004**  
**gbssabre.com**

GBS-Sabre Innovative Solutions, LLC., an SBA-approved 8(a) Mentor-Protégé Joint Venture, provides the capabilities, mature processes, and infrastructure of GBS Solutions Corporation and Sabre Systems, Inc., for cutting-edge, innovative solutions to help you meet your technical goals.

**GDCA Inc.**  
**Booth 3315**  
**gdca.com**

As the pioneer in COTS obsolescence management, GDCA is authorized by our OEM partners to manufacture and repair embedded legacy products critical to long-lasting applications. Using OEM-authorized IP and original specifications, GDCA provides repair, long-term customer support, manufacturing, and sustainment for End-of-Life, COTS, and custom-embedded computer boards and systems.

**GE Aerospace**  
**Booth 727**  
**geaerospace.com**

**GE Vernova**  
**Booth 3225**  
**governova.com**

GE Vernova is accelerating the path to more reliable, affordable, and sustainable energy. Our Power Conversion business' electric ship solutions provide cleaner power and energy for vessel propulsion and operations through efficient AC and DC architectures. Our Advanced Research teams is driving innovation across energy and electrification domains.

**Gemstar Manufacturing**  
**Booth 3332**  
**gemstarmfg.com**

Gemstar® manufactures hard plastic cases to meet your most extreme

demands and protection requirements. We have hundreds of sizes to pack, protect, and organize your mission-critical cargo, tested to meet the most rigorous military standards. Gemstar offers the innovation, experts, and service to provide you trust for the long haul.

**General Atomics**  
**Booth 837**  
**ga.com**

General Atomics Electromagnetic Systems' technology portfolio is advancing carrier aviation, extending undersea vehicle capabilities and reach, delivering robust optical communications and pioneering long range maneuvering munitions. General Atomics Aeronautical Systems, Inc. (GA-ASI) is the leading designer and manufacturer of proven, reliable UAS and related mission systems, including MQ-9B SkyGuardian/SeaGuardian.

**General Digital Corporation**  
**Booth 916**  
**generaldigital.com**

**General Dynamics**  
**Booth 1023**  
**gd.com**

Our Marine Systems are the leading designer and builder of nuclear-powered submarines and a leader in surface combatant and auxiliary ship design/construction for the U.S. Navy. We provide maintenance, modernization and lifecycle support services for Navy ships and maintain the most sophisticated, global marine engineering expertise for future capabilities.

**General Tool Company**  
**Booth 847**  
**gentool.com**

**GET Engineering**  
**Booth 2902**  
**getntds.com**

**Getac**  
**Booth 3111**  
**getac.com/us**

**Ghostworks Marine**  
**Booth 908, Dock 17, Dock 4**  
**ghostworksmarine.com**  
GHOSTWORKS MARINE is a cutting-edge shipyard focused on building the ships of tomorrow. The changing

security environment requires smaller, more dispersed, and optionally manned assets. GHOSTWORKS leverages years of boat-building excellence, coupled with extensive military and security experience, delivering flexible, cutting-edge platforms that are on time and on budget.

**Glenair Inc.**  
**Booth 714**  
**glenair.com**

Glenair is a leading manufacturer of cutting-edge connector and accessory technologies. Mil-Spec qualified circular and rectangular connectors available in environmental, filter, hermetic, and fiber optic configurations supplied as discrete components or integrated into assemblies/cables. Also supplying backshells, dummy stowage receptacles, protective covers, lightweight EMI/RFI braid and, composite boxes and accessories.

**Global Technical Systems**  
**Booth 2905**  
**gts.us.com**

GTS provides innovative, cost-effective, high-tech engineering products and product-based services encompassing latest generation software and hardware solutions. We provide engineering services for defense, homeland security, and other critical government interests.

**Goodwin Steel Castings Limited**  
**Booth 710**  
**goodwinsteelcastings.com**

Goodwin Steel Castings provide manufacturing services to the US & UK Defence and Nuclear markets, supplying turnkey components in accordance with NAVSEA and DEFSTAN requirements. Castings up to 40,000kg are produced within our foundry with machining / fabrications up to 100,000kg completed at our UK facilities.

**Govini**  
**Booth 1024**  
**govini.com**

**Granite State Manufacturing**  
**Booth 746**  
**granitestatemfg.com**

Granite State Manufacturing (GSM) is a small business contract manufacturer providing complete in-house capabilities including machining, NAVSEA-certified

welding, wiring, assembly, and testing. GSM-built equipment is on every US Navy submarine and many surface ships. GSM has 5-axis machining up to 33ft long or 82in diameter and welding up to 35,000lbs.

**Green Edge Computing Corp (GECCO)**  
**Booth 128**  
**g3cco.com**

Green Edge Computing Corp (GECCO) provides compact small footprint ready-to-go edge computing appliances designed for high performance, industrial IoT, mobile, harsh and remote edge locations where security, harsh environmental conditions, and limits on space, weight, power and cooling demand an alternative to conventional data processing infrastructure.

**GSA AAS Defense**  
**Booth 3214**  
**www.gsa.gov**

We operate as a client-centric organization within General Services Administration's (GSA's) Federal Acquisition Service (FAS). We help you acquire the services you need to advance your mission, guiding you through every stage of the acquisition process.

**Guaranteed Rate**  
**Booth 1556**  
**rate.com/military**

Zero lender fee. Infinite gratitude. As a token of our appreciation, Guaranteed Rate waives its \$1,440 mortgage origination fee for veterans and current members of the US Armed Forces.  
VA Loan Benefits  
No down payment  
No monthly mortgage insurance  
Minimum 580 FICO score  
VA refinance options with 100% cash out

**Hatteland Technology**  
**Booth 615**  
**hattelandtechnology.com**

Manufacturer of rugged displays, panel computers and embedded computers. We manufacture high-quality products for the naval and defense sector with standard product range and tailored solutions. We focus on using proven technology combined with efficient design to exceed customer expectations.

**Hawk Ridge Systems**  
**Terrace 303**  
**hawkridgesys.com**

Hawk Ridge Systems is a leading provider of 3D software, 3D hardware, services, and training. Our solutions include the full portfolio of Dassault Systèmes, manufacturing software from HCL CAMWorks, 3D printers from Markforged, HP and Formlabs, scanners from Artec3D and Creaform. Sought out for their expertise, better engineering starts here.

**HawkEye 360**  
**Booth 203**  
**he360.com**

**Hefring.ehf**  
**Terrace 415**  
**hefringmarine.com**

**Hepburn and Sons LLC**  
**Booth 1851**  
**hepburnandsons.com**

Hepburn and Sons is a small business and is focused on supporting the warfighter from acquisition program offices to the deployed forces. Our team consists of veterans who understand the challenges facing our government and the DoD. We are uniquely poised to bridge the gap between R&D and technology transition.

**HII**  
**Booth 1323**  
**hii.com**

HII is a global engineering and defense technologies provider, recognized worldwide as America's largest shipbuilder. HII delivers critical capabilities ranging from the most powerful and survivable naval ships built, to unmanned systems, ISR and AI/ML analytics. HII leads the industry in mission-driven solutions that support and enable an all-domain force.

**Honeywell**  
**Booth 1901**  
**aerospace.honeywell.com**

**Hutchinson - Barry Controls**  
**Booth 516**  
**Hutchinsonai.com**

Hutchinson Aerospace & Industry Inc. designs, develops and manufactures shock and vibration isolation systems.



**Hydronalix Inc.****Dock 10****hydronalix.com**

Hydronalix is a leading high technology company specializing in the development and production of advanced, small unmanned vehicles for both water and air applications. Our comprehensive capabilities include advanced research and development, design and prototyping, test and evaluation, production, customer training and service, and sales and marketing.

**IAI North America****Booth 401****iaionorthamerica.com****IB Drippin Mobile IV Hydration  
IV Hydration Station****IBM****Booth 801****ibm.com/federal**

IBM helps enterprises transform, innovate, and grow, delivering high value for government agencies by bringing deep industry expertise, cutting-edge solutions, and one of the world's leading research organizations. IBM provides unmatched data and artificial intelligence capabilities, hybrid cloud offerings, enterprise systems, and software.

**ICI Services Corporation****Booth 3206****icisrvcs.com****Ideal Electric Company****Booth 2906****theidealelectric.com**

Since 1903, IDEAL ELECTRIC has been globally recognized as the last 100% American-owned, vertically-integrated full-line OEM of high-power, specialty electric motors, generators, condensers, converters, power systems and controls upto 50 MVA for every application on and offshore.

**IHG Army Hotels****Booth 1950****ihgarmyhotels.com**

IHG Army Hotels deliver True Hospitality to service members, contractors, families, retirees and civilians. Our hotels are conveniently located inside 40 U.S. Army installations,

many featuring globally-known brands at reasonable prices. Guests enjoy complimentary hot breakfast, pet-friendly accommodations, IHG One Rewards points and much more. Visit us at [www.ihgarmyhotels.com](http://www.ihgarmyhotels.com)

**Imenco Defense Solutions****Booth 2005****imenco.com****IMSAR****Booth 2913****imsar.com****Indra Air Traffic Inc.****Booth 3022****indraairtraffic.com**

Indra is a leading global Air Traffic Management (ATM) solution provider. >5,700 ATM systems in over 180 countries.  
> 85% of passengers worldwide rely on Indra ATM technology.  
> 25% of the world's airspace is managed with Indra technology.

**Inertial Labs Inc.****Booth 2908****inertiallabs.com**

We are trailblazers in developing innovative essential navigation solutions for our customers by providing state-of-the-art products and services so that they can achieve their ideas and aspirations. We plan to continue providing high-quality, cost-competitive, quick turnaround service while adding cutting-edge technology to our capabilities.

**Integrated Procurement Technologies****Booth 3219****iptsb.com****Integris Composites****Booth 214****integriscomposites.com**

Integris is a strategic partner of survivability solutions from body armor protection to complete armored vehicle, naval, and aerospace survivability systems. These solutions add the minimum weight, providing excellent ballistic protection with the latest lightweight material technology and well-proven products whose effectiveness has been demonstrated in hostile environments worldwide.

**Intellisense Systems Inc.****Booth 1517****intellisenseinc.com****Interos****Booth 927****interos.com****Interstate Connecting Components****Booth 747****connecticc.com**

Interstate Connecting Components is your trusted source for top-quality electrical and electronic connectors. With a wide range of products, ICC offers reliable solutions for diverse industries. From military to medical, ICC delivers precision and performance, ensuring seamless connections that power innovation. Elevate your connectivity with ICC today.

**Inventory Locator Service, LLC****Booth 3311****ilsmart.com**

For buyers and sellers of parts, equipment, and services in the commercial and defense aerospace industry seeking to optimize their procurement, supply chain, and MRO services, ILS provides the largest worldwide digital marketplace and aerospace business intelligence services.

**Iron Mountain Government Solutions  
Terrace 404****ironmountain.com/industries/  
public-sector**

As a leader in record and information management services, we understand the complexities of bridging the gap between a hybrid physical and digital world. As your agency shifts to digital, we specialize in full asset lifecycle management, digitization, and the ability to securely offsite store physical records or digital data.

**ITT Enidine - Cannon****Booth 450****itt.com**

Enidine Defense designs and manufactures suspension systems and vibration isolation systems for military and defense sectors. From soldier-worn technology and military helicopters, to missile systems and military ground vehicles, Cannon designs interconnect solutions for critical missions on land, in the air, at sea and in space.



**Ivanti Inc.**  
**Terrace 313**  
**ivanti.com**

**IXI Technology**  
**Booth 1450**  
**ixitech.com**

IXI Technology designs electronics and software for Data Translation, Virtualization, Cyber Security and Encryption of data signals throughout the AEGIS Weapons System. Products translate, encrypt and virtualize ATDS, NTDS, RS 232, 422, 485, STANAG, MIL-STD-1553, COAX, TRIAX, and other signal formats into Ethernet / Fiber. All products are Mil-Qualified.

**Joint Tactical Networking Center**  
**Terrace 213**  
**jtnc.mil**

**Jonathan Engineered Solutions**  
**Booth 719**  
**jonathanengr.com**

**Kato Engineering**  
**Booth 508**  
**katoengineering.com**

Kato Engineering specializes in 200kW-25MW alternators, energy storage systems, and specialty motors. Kato is a long-time trusted supplier to the US Navy.

**Kawasaki Heavy Industries, Ltd.**  
**Booth 1147**  
**global.kawasaki.com/en**

Kawasaki Heavy Industries leads Japan's aerospace industry in a wide range of products. In defense, Kawasaki is the prime contractor for Japan's C-2 transport and P-1 maritime patrol aircraft. For commercial, Kawasaki is a partner in international development and joint production programs for commercial jets, helicopters, and aircraft engine parts.

**Kemlon Products**  
**Booth 3100**  
**kemlon.com**

**KIHOMAC Inc.**  
**Booth 150**  
**kihomac.com**

KIHOMAC is a Veteran-Owned Small Business formed in 2003 providing engineering, manufacturing, and technical services to both Government and Industry customers. We specialize

in application of new technology to legacy weapons systems. We are experts in technology insertion and the development and adaptation of new hardware, software, and manufacturing solutions.

**Kongsberg Defence & Aerospace AS**  
**Booth 1913**

**kongsberg.com/kda**  
 KONGSBERG is an international technology group that delivers advanced and reliable solutions that improve safety, security and performance in complex operations and under extreme conditions. KONGSBERG works with demanding customers in the global defence, maritime, energy, fisheries and aerospace sectors. We deliver EXTREME PERFORMANCE FOR EXTREME CONDITIONS.

**Kongsberg Maritime**  
**Booth 1919**  
**kongsberg.com/maritime**

From advanced offshore vessels to cruise liners, and from fishing boats to complex naval warships, we empower the entire maritime industry with pioneering technology and solutions. With equipment on over 30,000 vessels worldwide, we are your trusted partner for navigating the complexities of the maritime industry securely and sustainably.

**KPMG LLP**  
**Maryland Foyer 1**  
**read.kpmg.us/modgov**

**Kratos Defense and Security Solutions**  
**Booth 1657**  
**kratosdefense.com**

Kratos Defense & Security Solutions develops and fields transformative, affordable technology, platforms and systems for United States National Security related customers, allies and commercial enterprises. Kratos specializes in unmanned systems, satellite communications, cyber security/warfare, microwave electronics, missile defense, hypersonic systems, training, combat systems and turbo jet and turbo fan engines.

**L3Harris Technologies**  
**Booth 1037**  
**L3Harris.com**

**Latent AI Inc.**  
**Booth 2918**  
**latentai.com**

Latent AI is a U.S. based and owned startup, whose mission is to enable the vast potential of AI that is efficient, practical and useful. We reduce the time to market with a trusted workflow for companies to transform into AI factories to make better products and services.

**LCR Embedded Systems**  
**Booth 719**  
**lcrembeddedsystems.com**

**Leading Technology Micro Inc.**  
**Booth 3031**  
**LTMicro.com**

**Learn to Win**  
**Booth 3029**  
**learntowin.com**

**Leidos**  
**Booth 1523**  
**leidos.com**

**Leonardo**  
**Booth 1537**  
**leonardo.com**

Leonardo is a global industrial group that builds technological capabilities in Aerospace, Defense & Security. The company plays a prominent role in major strategic programs and is a trusted technological partner of governments, defense agencies, institutions and enterprises. Leonardo Aircraft, Leonardo DRS, Leonardo Electronics and Leonardo Helicopters will be present.

**Lexair / JA Moody**  
**Booth 207**  
**lexairinc.com**

Lexair is a privately held, American-owned corporation committed to the design and manufacturing of defense products. Through our partnership with JA Moody we are continually expanding our offering to the US Navy. JA Moody is a veteran owned, small business with decades of sales and service to the U.S. Navy.

**Lind Electronics, LLC**  
**Booth 3335**  
**lindelectronics.com**

**Linden Photonics Inc.**  
**Terrace 413**  
**lindenphotonics.com**

**Lockheed Martin**  
**Booth 1001**  
[lockheedmartin.com](http://lockheedmartin.com)

**Lyme Technology Solutions**  
**Booth 1026**  
[lyme.com](http://lyme.com)

**MacArtney Inc.**  
**Booth 3108**  
[macartney.com](http://macartney.com)

We manufacture high-quality products, fully integrated systems and innovative custom solutions, from design to installation. Our three pillars of technology are subsea connectivity, launch and recovery, and data acquisition.

**Machina Labs**  
**Terrace 315**  
[MachinaLabs.ai](http://MachinaLabs.ai)

**MacTaggart Scott USA**  
**Booth 1952**  
[mactag.com](http://mactag.com)

Based in Virginia, MacTaggart Scott USA was established in 2013 in order to provide timely customer service and to position the Company for expansion in the US. Focusing on specialized hydraulic components and related systems such as towed array handling, specialized motors, hydroplane actuation, mast raising equipment, aircraft traversing, etc.

**MAG**  
**Booth 142**  
[magaero.com](http://magaero.com)

MAG is on the leading edge of technological advances, which enables us to rapidly prototype, integrate, and connect joint, next generation (JADC2) capabilities across air, land, maritime, space and cyberspace domains. This enables us to deliver full-spectrum joint domain command and control services with premier engineering & operational solutions worldwide.

**Magic Leap**  
**Booth 137**  
[magicleap.com](http://magicleap.com)

Magic Leap has developed the most immersive AR technology purpose-built for enterprise. Professionals can interact with enterprise solutions incorporated within their field of view to enhance productivity by accelerating training, enabling remote assistance

and collaboration, and life-like remote visualization—saving companies time and money.

**ManTech**  
**Booth 605**  
[mantech.com/](http://mantech.com/)

ManTech provides mission-focused technology solutions and services for U.S. federal government agencies. In business more than 54 years, we excel in full-spectrum cyber, data collection & analytics, enterprise IT, systems engineering and software application development solutions that support national and homeland security.

**Marine Corps Systems Command**  
**Booth 342**  
[marcorsyscom.marines.mil](http://marcorsyscom.marines.mil)

**Marine Jet Power**  
**Booth 2046**  
[marinejetpower.com](http://marinejetpower.com)

For more than 35 years, Marine Jet Power has been redefining the waterjet market with innovation and unsurpassed quality. Engineered and built in Sweden, MJP's proven stainless steel, mixed-flow and aluminum, axial-flow waterjets are used in many diverse applications, from military craft and passenger vessels to yachts and workboats worldwide.

**Marine Machinery Association**  
**Prince George's Prefunction 3**  
[marmach.org](http://marmach.org)

The Marine Machinery Association (MMA) is a non-profit trade association that is dedicated to the support, promotion and growth of the Hull, Mechanical and Electrical suppliers to the Maritime Industry. The MMA is made up of a diverse supplier base, which provides good insights into viable manufacturing markets

**Maritime Administration**  
**Booth 2900**  
[maritime.dot.gov](http://maritime.dot.gov)

**Marotta Controls**  
**Booth 851**  
[marotta.com](http://marotta.com)

**Marway Power Solutions**  
**Booth 2915**  
[marway.com](http://marway.com)

Marway has been making custom PDUs for sea, air, land, and space applications

for over 40 years. Our PDUs use materials, components, and assembly techniques designed for mission critical equipment. Marway also has COTS PDUs and Power Supplies for non-deployed equipment. Contact our specialists to discuss your program's power requirements.

**Mass Virtual**  
**Booth 119**  
[massvirtual.com](http://massvirtual.com)

Mass Virtual is the industry leader in designing, developing, and fielding XR products and immersive turn-key training ecosystems with over 10 years of experience. MVI provides our customers leading-edge technologies creating revolutionary XR experiences ahead of time and under budget. We will be demonstrating our latest cutting-edge XR technology.

**Massa Products Corporation**  
**Booth 957**  
[massa.com](http://massa.com)

Massa Products Corporation is a Woman Run (Majority Woman Owned) 3rd Generation Family Business that is Certified as a Small Business. Massa is an innovative electroacoustic expert and is the only SONAR designer and manufacturer that has direct continuity in both development and production of acoustics from WWII through today.

**Maxar**  
**Booth 2921**  
[maxar.com](http://maxar.com)

Maxar Intelligence provides secure, precise, geospatial intelligence that creates disruptive value for government and commercial customers, helping them monitor, understand and navigate our changing planet. Our unique approach leverages decades of customer and mission knowledge to deploy solutions and deliver insights with unrivaled speed, scale and cost effectiveness.

**Maxtena Inc.**  
**Booth 2926**  
[maxtena.com](http://maxtena.com)

**MBDA Inc.**  
**Booth 501**  
[Mbdainc.com](http://Mbdainc.com)

BDA provides missiles and missile systems for each branch of the armed



forces (air, sea, land). We are a multinational group with more than 14,000 employees working together across France, Germany, Italy, Spain, the United Kingdom, and the United States.

**McNally Industries LLC**  
**Booth 3207**  
[mcnally-industries.com](http://mcnally-industries.com)

**Mercury Systems**  
**Booth 3306**  
[mrcy.com](http://mrcy.com)

Mercury Systems is a technology company that makes the world a safer, more secure place. We push processing power to the tactical edge, making the latest commercial technologies more accessible for today's most challenging aerospace and defense missions. Mercury enables customers to accelerate innovation and turn data into decision superiority.

**Metal Shark Boats**  
**Booth 2027, Terrace 90**  
[metalsharkboats.com](http://metalsharkboats.com)

**Metamagnetics Inc.**  
**Booth 1949**  
[mtmgx.com](http://mtmgx.com)

Elevate your communication experience with the Auto-tune Filter (AtF). This revolutionary RF device selectively suppresses interference, giving your devices a clear signal path. Enhancing receiver performance, AtF is a game-changer in navigating the crowded electromagnetic spectrum. Let your small signals shine through effortlessly, making interference a thing of the past.

**Metron Inc.**  
**Terrace 400**  
[metsci.com](http://metsci.com)

Metron's advanced scientific, research, and software innovations deliver a strategic advantage for defense and commercial mission-critical operations. Applying our expertise in analytics, autonomy, decision support, sensor processing, fusion and custody, Metron solutions transform information into intelligent action. Since 1984, Metron has been the trusted partner for DoD's national security mission.

**Michell Bearings**  
**Booth 124**  
[michellbearings.com](http://michellbearings.com)

Michell Bearings designs and

manufactures hydrodynamic babbitt (white metal) bearings for naval applications, specializing in line shaft bearings, thrust blocks, propulsion motor bearings and gearbox bearings. We have naval products in operation with 41 navies involving over 500 naval vessels across the world.

**Milcots**  
**Booth 417**  
[milcots.com](http://milcots.com)

Milcots is a USA owned rugged display and panel pc manufacturer 20+ years of military display experience. Our in-house team of engineers design displays specifically for requirements of each project, our highly trained technicians build quality into every unit. Contact [sales@milcots.com](mailto:sales@milcots.com) for more information - we'll be happy to help!

**Military Officers Association of America (MOAA)**  
**Booth 145**  
[moaa.org](http://moaa.org)

**Military Sealift Command**  
**Booth 757**  
[msc.usff.navy.mil](http://msc.usff.navy.mil)

**Mobius Consulting**  
**Booth 3323**  
[mobius-llc.com](http://mobius-llc.com)

**Moog Inc.**  
**Booth 1347**  
[moog.com](http://moog.com)

Moog provides hydraulic, electromechanical and pneumatic systems for nuclear submarines, deep subsea submersibles, aircraft carriers, torpedo steering, and other naval vessels. The company has designed and manufactured hundreds of critical control systems that operate valves, open and close lock hatches, provide multi-axis steering, and propulsion motors for these platforms.

**Morcom International Inc.**  
**Terrace 215**  
[morcom.com](http://morcom.com)

Morcom International is an industry leader in critical wireless communications technologies. Headquartered in Ashburn, Virginia, Morcom has unparalleled expertise in the design and deployment of broadband wireless infrastructure systems, aeronautical communications,

RF spectrum monitoring, Citizens Broadband Radio Service (CBRS), Private LTE networks, Public Safety Communications, and Distributed Antenna Systems (DAS).

**Motorola Solutions Inc.**  
**Booth 3210**  
[motorolasolutions.com](http://motorolasolutions.com)

Motorola Solutions keeps your missions connected, secured, and informed with integrated voice, video, and data solutions. Our video surveillance and command software informs decisions with timely intelligence using analytics, artificial intelligence, and automation. Our unified communications solutions connect teams across networks, applications, or devices. Our mission-critical technology services ensure resilience.

**Mototok America LLC**  
**Terrace 310**  
[mototok.com](http://mototok.com)

**MSI-Defence Systems LLC**  
**Booth 311**  
[msi-defencesystemsus.com](http://msi-defencesystemsus.com)

**N+1**  
**Booth 3333**  
[durabookfederal.com](http://durabookfederal.com)

**NAG Marine**  
**Booth 2051**  
[nagmarine.com](http://nagmarine.com)

**Naiad Dynamics US Inc.**  
**Booth 1351**  
[naiad.com](http://naiad.com)

NAIAD DYNAMICS® Roll Stabilizers and advanced Total Ride Control® systems are the equipment of choice installed in many thousands of demanding commercial & military ships, including over 55 of the world's Navies and Coast Guards. ND® is the industry standard for superior performance, quality, reliability, long-term support and overall value

**National Armaments Consortium (NAC)**  
**Booth 149**  
[nacconsortium.org](http://nacconsortium.org)

**National Defense Industrial Association**  
**Booth 3330**  
[ndia.org](http://ndia.org)

**National Geospatial-Intelligence Agency (NGA)  
Terrace 414**

**nga.mil**

NGA's Aeronautical Navigation Office acquires, prepares, and distributes aeronautical geospatial intelligence for US government and partner organizations in support of national strategy and interests.

**National Industries for the Blind  
Booth 3314**

**nib.org**

**National Inspection and Consultants LLC  
Booth 314**

**nicinc.com**

NIC provides a full suite of inspection methods and technologies to cover most inspection requirements. NIC has provided NDT on submarines, cvn's and sealift command ships along with providing support to suppliers. In Aerospace, NAS-410 certified technicians are up-to-date on the latest NDT technologies.

**Naval Air Systems Command  
Booth 1801**

**navair.navy.mil**

**Naval History and Heritage Command (NHHC)**

**Booth 3129**

**history.navy.mil**

**Naval Postgraduate School  
Potomac Foyer 3**

**nps.edu**

The Naval Postgraduate School is "where science meets the art of warfare." Located in Monterey, California, our mission is to provide defense-focused graduate education, including classified studies and interdisciplinary research, to advance the operational effectiveness, technological leadership and warfighting advantage of the Naval service.

**Naval Sea Systems Command  
Booth 1747**

**navsea.navy.mil/**

Naval Sea Systems Command designs, builds, delivers and maintains ships, submarines and systems reliably, on-time and on-cost for the United States Navy. Visit Booth #1747 to hear presentations and learn how NAVSEA is The Force Behind The Fleet.

**Naval Services FamilyLine  
Potomac Foyer 1**

**nsfamilyline.org**

Education, Resources, and Mentoring for Today's Navy Spouse.

**Naval Submarine League  
Potomac Foyer 9**

**navsubleague.org**

The Naval Submarine League is a non-profit membership organization committed to supporting the submarine force and building a community of submarine advocates. The primary mission of the NSL is to promote awareness of the importance of the undersea to U.S. national security.

**Naval Supply Systems Command  
Booth 347**

**navsup.navy.mil**

**Naval Surface Technology and**

**Innovation Consortium (NSTIC)  
Booth 152**

**nstic.org**

NSTIC is an Other Transaction Agreement (OTA), through NSWC Dahlgren Division, that was created to engage industry and academia to develop and mature technologies in the field of surface technology innovation that enhance Navy mission effectiveness. To learn more visit our website or stop by our booth!

**NavalX  
Booth 304**

**usnavalx.com**

NavalX drives the business of innovation for the U.S. Navy and Marine Corps. Through a collaborative Naval Enterprise approach, we connect relevant technologies and concepts from small businesses, startups, and academia with the most critical Fleet-defined and Fleet-owned problem sets to rapidly develop and deploy solutions.

**Navmar Applied Sciences Corporation  
Booth 3123**

**nasc.com**

NASC is a multi-sector supplier to numerous Department of Defense customers. NASC areas of expertise include Unmanned Aircraft Systems Design, Manufacturing and Flight Services, Payload Operation and Testing, UAS Ground Control Stations, Anti-Submarine Warfare Technology, C5ISR Technologies, Advanced

Acoustics Development, System Engineering, Radar Support and Combat Systems Development and Support.

**NAVSEA SBIR/STTR Program**

**Booth 3121**

**navysbir.com**

**Navy Information Warfare Pavilion**

**Booth 947**

**public.navy.mil/navwar/Pages/Links.aspx**

**Navy League of the United States  
Hampton Roads**

**Prince George's Prefunction 1**

**navyleaguehamptonroads.org**

**Navy Museum Development  
Foundation**

**Booth 957**

**nmdf.org**

**Navy Mutual Aid Association**

**Terrace 403**

**navymutual.org**

Since 1879, Navy Mutual has provided life insurance and annuity products to members of the uniformed services and their families. Navy Mutual is also the nation's oldest Veterans Service Organization, educating the military community on financial security matters and helping veterans and survivors secure the benefits they earned through service.

**Navy STP**

**American Technology Solutions  
International Corporation (ATSII)**

**Booth 223**

**navystp.com**

Enjoying its 24th year, the Navy STP (SBIR/STTR Transition Program) is a vehicle for connecting SBIR-funded technologies to warfighters, acquisition and technical personnel, and prime contractors. The program assists small businesses in transitioning their technologies through business mentoring, training, marketing material creation, and promotion.

**Navy-Marine Corps Relief Society  
Potomac Foyer 7**

**nmcrrs.org**

**NCS Technologies Inc.**

**Booth 551**

**ncst.com**



**NIH-NITAAC**  
**Booth 3118**  
[nitaac.nih.gov](http://nitaac.nih.gov)

If it has to do with IT contracting, NITAAC can help. All federal agencies including the DoD can place orders against our GWACs, or we can do it for you. It's a streamlined & cost-effective way to obtain IT commodities, services and solutions. Call 1.888.773.6542 and schedule a training.

**Nikon SLM Solutions**  
**Booth 2914**  
[nikon-slm-solutions.com](http://nikon-slm-solutions.com)

**NLS Displays**  
**Booth 146**  
[NLSdisplays.com](http://NLSdisplays.com)

**Nobeltec**  
**Booth 3130**  
[nobeltec.com](http://nobeltec.com)

Nobeltec is the leading US marine navigation software provider for over 30 years. Producer of Timezero Coastal Monitoring and Timezero Professional Navigation software both C.O.T.S solution in the Navigation and Marine Domain Awareness space. Partnered with Furuno U.S.A the leading manufacturer of commercial Marine Radars, GPS and Sonar Technology.

**Norbit US Ltd**  
**Terrace 217**  
[norbit.com](http://norbit.com)

Norbit designs and develops wideband multibeam sonars for defense, hydrographic, forward-looking and obstacle avoidance applications including advanced subsea leakage detection. Our solutions are based on the latest in analogue and digital signal processing and our products provide wide coverage monitoring combined with high sensitivity and accuracy.

**North American Rescue**  
**Booth 2916**  
[narescue.com](http://narescue.com)

North American Rescue, a premier developer of innovative medical equipment, empowers today's military with mission-critical healthcare solutions needed to counter the rapidly evolving threats of the 21st century. From the point of wounding to the trauma center and beyond, our combat-proven products are designed to increase survivability on the battlefield.

**Northrop Grumman**  
**Booth 1301**  
[northropgrumman.com](http://northropgrumman.com)

Northrop Grumman is a leading global aerospace and defense technology company. Our pioneering solutions equip our customers with the capabilities they need to connect, protect the world, and push the boundaries of human exploration. Driven by a shared purpose to solve our customers' toughest problems, we define possible every day.

**Northwest UAV**  
**Booth 3317**  
[nwwuav.com](http://nwwuav.com)

America's leader in UAV propulsion system design and manufacturing, NWUAV is one of the first UAV one-stop shops in the industry. Our reputation for reliable, cost-effective, and innovative UAV engine and support system solutions soars above the competition. Supporting the Warfighter since 2005 with aviation-grade propulsion systems. AS9100/ISO9001 Certified|DCAA compliant.

**Norwegian-American**  
**Defense Industry Council (NADIC)**  
**NADIC Lounge**  
[nadidc.us](http://nadidc.us)

**Nova Electric, Division of Technology**  
**Dynamics Inc.**  
**Booth 3300**  
[novaelectric.com](http://novaelectric.com)

**Ocean Aero**  
**Booth 346, Dock 19, Dock 6**  
[oceanairo.com](http://oceanairo.com)

**Ocean Infinity**  
**Booth 3206**  
[oceaninfinity.com](http://oceaninfinity.com)

**Ocean Power Technologies Inc.**  
**Booth 100, Dock 20, Dock 8**  
[OceanPowerTechnologies.com](http://OceanPowerTechnologies.com)

**Oceaneering International Inc.**  
**Booth 101**  
[oceaneering.com/government](http://oceaneering.com/government)  
 Oceaneering's Aerospace and Defense Technologies (ADTech) delivers solutions that enable humans to work safely and effectively in harsh environments—from the deep sea to the outer reaches of space. Our experience and expertise positions us as a leader in the defense, space, and maritime services markets.

**Office of Naval Research**  
**Booth 301**  
[onr.navy.mil](http://onr.navy.mil)

**Omnetics Connector Corporation**  
**Booth 751**  
[omnetics.com](http://omnetics.com)

Omnetics manufactures and designs Micro, Nano, Hybrid connectors, backshells, wire harness and cable assembly solutions. These Mil-Spec based Micro-D, Nano-D, Circular, strip connector solutions aid the interconnect design requirements for battlefield communications, computing, high performance devices, increasing the number of contacts for high-speed circuitry in mission critical harsh environment applications.

**One Stop Systems**  
**Booth 213**  
[onestopsystems.com](http://onestopsystems.com)

**Orban Microwave Inc.**  
**Booth 3231**  
[orbanmicrowave.com](http://orbanmicrowave.com)

**Orbis Sibro Inc.**  
**Booth 1553**  
[orbisinc.net](http://orbisinc.net)

**Orbit Communication Systems**  
**Terrace 405**  
[orbit-cs-usa.com](http://orbit-cs-usa.com)

Orbit, a leader in airborne communications, satellite tracking, maritime and ground-station tech, offers innovative solutions for the space era. Our systems are used in naval vessels, offshore platforms, aircraft, and ground stations. We provide cost-effective, reliable solutions to navies, air forces, space agencies, and New Space companies.

**Orbit International Corp.**  
**Booth 110**  
[orbitintl.com](http://orbitintl.com)

ORBIT INTERNATIONAL CORP - Rugged HMI Solutions (Displays, Control Panels, Keyboards, Keypads, Cursor Controllers, Switch Matrices) - Engineering Design and Manufacturer of customized, Mil-Qualified solutions for Military Mission Critical Applications.

**Pacific Engineering Inc**  
**Terrace 306**  
[pacificengineeringinc.com](http://pacificengineeringinc.com)

PEI's commitment to excellence aligns

seamlessly with your relentless pursuit of excellence and we're eager to demonstrate what we can do for you.

**Panasonic Connect  
Terrace 107**

[us.panasonic.com](http://us.panasonic.com)

TOUGHBOOK rugged computers, mobile solutions, and professional services provide dependability and reliability in the toughest environments, making anywhere around the world TOUGHBOOK Territory. For more than 27 years, Panasonic has been engineering durable, mobile solutions for warfighters whose equipment must work the first time, every time, everywhere.

**Parker  
Booth 217**

[parker.com](http://parker.com)

Parker stands at the forefront of aviation technology with an expanded range of products and services that sits nose-to-tail across the entire aircraft. We offer an extensive range of shock, vibration, and motion control solutions alongside advanced adhesives, coatings, and innovative technologies for both commercial and defense aircraft.

**Partners In PROMISE  
Potomac Foyer 2**

[thepromiseact.org](http://thepromiseact.org)

Partners in PROMISE protects the rights of military children in special education and disability communities to ensure they receive equal access to an education. We develop data-informed solutions that equip parents, inform leaders and enable military students to thrive. Our resources help exceptional military families be their child's best advocate.

**PartsBase  
Terrace 410**

[partsbase.com/landing/home](http://partsbase.com/landing/home)

**PATRIOT3 Inc.  
Booth 3325**

[patriot3.com](http://patriot3.com)

Patriot3 offers a variety of innovative specialty equipment for waterborne operations such as our JetBoots Diver Propulsion System and Hammerhead Sub Surface Multi-Mission Vehicle. Both of which are designed to enhance mobility, stealth, and quick-strike capabilities in unforgiving environments.

**PD Power Systems  
Terrace 314**

[pdpowersystems.com](http://pdpowersystems.com)

PD Power Systems, LLC is a Veteran-Owned Small Business that leverages our virtual manufacturing capability and management and engineering personnel with decades of experience to provide cost effective mobile critical power systems, distribution equipment, and logistics support for all branches of the Department of Defense and other U.S. government agencies.

**Pearlson Shiplift Corporation  
Booth 2040**

[shiplift.com](http://shiplift.com)

Pearlson Shiplift Corporation is the World Leader in the Design, Build and Ongoing Support & Maintenance of more than 275+ shiplift customers in 65+ countries. This includes designing new shiplift facilities for BAE Systems - Jacksonville Ship Repair, Fincantieri Marinette Marine and Austal USA supporting the U.S. Navy.

**PEO Land Systems  
Booth 344**

[marcorsyscom.marines.mil/PEOs/PEO-LS](http://marcorsyscom.marines.mil/PEOs/PEO-LS)

**Philadelphia Gear  
Booth 300**

[philagear.com](http://philagear.com)

Philadelphia Gear is a premier supplier to the US Navy for the design and manufacture of main reduction gears for the CVN, DDG, FFG, LHA, and LPD ship classes. In addition, we offer repair services, OEM parts, and Onsite Technical Services to help further support the fleet's mission at sea.

**Philips Professional Displays  
Booth 130**

[tpv-tech.com](http://tpv-tech.com)

**Phoenix International Systems/  
MEMKOR**

**Booth 447**

[phenxint.com](http://phenxint.com)

Phoenix International is an AS9100/ISO9001 certified manufacturer of rugged COTS data storage systems. These products range from RAID, NAS and SAN configurations to conduction cooled, SOSA aligned VPX solid state storage modules. MEMKOR, an American engineering company, provides flash solid state storage

solutions for defense applications; FIPS 140-2 secure solutions.

**Phoenix Lighting  
Booth 2929**

[phoenixlighting.com](http://phoenixlighting.com)

Phoenix manufactures military-grade, American-made LED light fixtures for military vessels and has supplied to the Navy, MSC & USCG for over 50 years. Visit Phoenix and Jo-Kell in booth 2929 for a full range of MILSPEC products and technical support that meets each mission's safety and efficiency goals.

**Physical Sciences Inc.  
Booth 2924**

[psicorp.com](http://psicorp.com)

Physical Sciences Inc. (PSI) invents, demonstrates, and transitions technologies addressing critical needs for our customers. We provide Research and Development services across a broad array of scientific and engineering disciplines to Government and Industry, and transition technology to major acquisition programs in through Prime Contractor partners. Learn more at [www.psicorp.com](http://www.psicorp.com).

**point3D Inc.  
Booth 3018**

[point3d.com](http://point3d.com)

point3D is a leading distributor of laser scanning technology and point cloud hosting solutions for DOD customers. Hardware includes hand-held, terrestrial, and 3D mobile mapping systems from Faro, GeoSLAM, and DotProduct. Additionally, point3D provides services such as point cloud management, editing, and construction load path planning throughout the United States.

**Precise Systems  
Booth 3127**

[GoPrecise.com](http://GoPrecise.com)

Powered by our highly skilled workforce, Precise Systems provides expert consultation on network and weapons systems acquisition programs, maintenance/modernization programs, and sustainment programs with solutions in Advanced Engineering, Digital Transformation, Electronic Warfare, Physical Sciences, Interactive Training & Simulation, Foreign Military Sales, and Platform Lifecycle Support.



**Primer.AI**  
**Booth 925**  
[primer.ai](http://primer.ai)

**Production Machine & Tool, LP**  
**Booth 3205**  
[production-machine.com](http://production-machine.com)

Production Machine is a full-service VOSB machine shop with CNC machining envelopes from 12 cu ft down to 1/2" turning, fabricating, autofrettage and pressure testing. Our focus is to add value with quality and deliver on time—every time.

**Promat Inc.**  
**Booth 3203**  
[promat.com/industry](http://promat.com/industry)

Promat is a leader in passive fire protection & high temperature & sound insulation materials for a large number of industries. We combine our unique engineering competence & our diligent, full-service support to stay ahead of the curve.

**Purdue University**  
**Booth 3113**  
[purdue.edu](http://purdue.edu)

**Qintel**  
**Booth 1727**  
[qintel.com](http://qintel.com)

**Qlik**  
**Booth 2912**  
[qlik.com/us/solutions/industries/public-sector](http://qlik.com/us/solutions/industries/public-sector)

**QPI/Valkyrie**  
**Booth 3102**  
[valkyrie.com](http://valkyrie.com)

Valkyrie Enterprises delivers comprehensive, Mission-Ready support. We deliver Systems and Digital Engineering, testing, HWIL, software, and advanced modeling solutions across all domains. Our product offerings span corrosion control, navigation, meteorology, and HMI systems. Our expertise includes installation, sustainment, and repair of C51, missile defense, maritime, and critical infrastructure systems.

**Quantum Marine Stabilizers**  
**Booth 709**  
[quantumstabilizers.com](http://quantumstabilizers.com)

Since 1985, Quantum has engineered and manufactured stabilizer systems for the military, yachting and commercial

industries. As the innovators of zero speed™ technology, and four international patents: XT™ Fins, MAGLift™ and Dyna-Foil™, Quantum has revolutionized the stabilizer industry, adding unprecedented roll control ensuring operations at a higher sea state.

**Quorum**  
**Booth 3122**  
[quorum.us](http://quorum.us)

Quorum is public affairs software that helps you get information and execute strategy. With Quorum, you can map, track, change, and report on the policy landscape—all in one place. Thousands use Quorum for their work in Congress, all 50 state legislatures, U.S. cities and counties, the EU, and additional countries.

**Rafael USA Inc**  
**Booth 241**  
[rafael.co.il](http://rafael.co.il), [Rafael-usa.com](http://Rafael-usa.com)

**Rampart Products**  
**Booth 2901**  
[rampartproducts.com](http://rampartproducts.com)

Rampart Products designs and manufactures hermetic and ruggedized interconnect solutions in Houston, Texas. Our goal is to provide exceptional service, reasonable and reliable lead times, while delivering a high quality, fully tested and qualified product.

**Razorleaf Corporation**  
**Booth 3218**  
[razorleaf.com](http://razorleaf.com)

Razorleaf is a consulting & systems integrator with specialized expertise in PLM, MES, product data integration, and migration. Led by a highly skilled team of experts across the US, Europe, and Asia, Razorleaf transforms businesses with services that manage the digital thread across the product life cycle and supply chain.

**RCT Systems Inc.**  
**Terrace 301**  
[rct-systems.com](http://rct-systems.com)

**REAL Mobile Inc.**  
**Booth 3237**  
[myrealmobile.com](http://myrealmobile.com)

**REGENT Craft**  
**Terrace 214**  
[regentcraft.com](http://regentcraft.com)

**RENK America**  
**Booth 3331**  
[renk.com](http://renk.com)

The RENK Group with its subsidiary RENK America is a global technology leader focusing on the development and manufacture of complex drive and transmission systems, hybrid drive systems, suspension systems, plain bearings, couplings and test systems. Our propulsion solutions enable optimum noise and vibration reduction, shock resistance and high-speed applications.

**Retlif Testing Laboratories**  
**Booth 3319**  
[retlif.com](http://retlif.com)

Retlif Testing Laboratories is an 100% U.S. owned independent testing and engineering organization founded in 1978 with laboratory locations in Ronkonkoma, NY (headquarters), Goffstown, NH and Harleysville, PA. Retlif provides Electromagnetic Compatibility (EMC), Shock & Vibration, Environmental Simulation, Acoustic Noise, Lightning, HIRF and CE Mark, for all industry sectors.

**RFHIC US Corporation**  
**Terrace 406**  
[rfhicus.com](http://rfhicus.com)

**RGB Spectrum**  
**Booth 3213**  
[rgb.com](http://rgb.com)

RGB Spectrum designs and manufactures video processing, control and display solutions for defense, aerospace, corporate, medical, government, security, education, and industrial applications. Our extensible, secure and powerful video wall processors, multiviewers and AV-over-IP systems are part of visual infrastructure around the world. RGB empowers you to make Better Decisions, Faster.

**RIX Industries**  
**Booth 2003**  
[rixindustries.com](http://rixindustries.com)

RIX Industries is a global leader in the design, development, and manufacturing of Gas Generation Systems, Precision Compression Solutions, and Cryogenic



Cooling Technologies, serving critical applications in Marine, Aerospace, Land, Energy, Industrial and Medical markets. RIX has supported the US military for over 120 years supplying mission critical technology solutions.

### **Roanwell Corporation**

**Booth 3137**

**roanwellcorp.com**

You can count on Roanwell products to get your message across without compromise. We offer headset, handset, and microphone solutions that will keep you and your team ahead by providing crystal-clear communication from start to finish. From aviation to military, and everything in between – we've got you covered.

### **Rolls-Royce**

**Booth 1823**

**rolls-royce.com**

Rolls-Royce

Our naval and aerospace expertise provides power and advanced system solutions for the U.S. Navy. Always at the forefront of technology, we offer the capability to design, deliver and support mission critical equipment including gas turbines, diesel engines, generator sets, propulsors and handling systems.

### **RTX**

**Booth 737**

**rtx.com**

RTX is the world's largest aerospace and defense company. Through industry-leading businesses – Collins Aerospace, Pratt & Whitney, and Raytheon – we are advancing aviation, engineering integrated defense systems for operational success, and developing next-generation technology solutions and manufacturing to help global customers address their most critical challenges.

### **Rugged Portable Computers, LLC**

**Booth 1146**

**maxvision.com**

Rugged Portable Computers (dba MaxVision®) specializes in ruggedizing the industry's best Commercial Off The Shelf (COTS) technology to create the fastest rugged portable computers in the industry which include deployable storage/servers and multi-screen workstations. Our designs provide competitive pricing of COTS technology, built rugged for extreme environments.

### **RWS Group**

**Terrace 312**

**rws.com**

The RWS Contenta Business Unit delivers the Contenta Publishing Suite to some of the largest and most demanding aerospace and defense companies and military agencies worldwide, enabling them to successfully develop, manage, translate, publish and view technical materials using rigorous aerospace and defense standards such as S1000D.

### **Saab Inc.**

**Booth 701**

**saabinc.com**

### **Safran Optics 1**

**Terrace 302**

**optics1.com**

Safran Optics 1 is a global leader in full-service design and production of electro-optic and navigation systems. Optics 1 provides unmatched, first-class mission solutions for military and law enforcement personnel.

### **SAIC**

**Booth 323**

**saic.com**

### **Saildrone**

**Booth 1811**

**saildrone.com**

Saildrone offers cost-effective, turnkey solutions for real-time ocean science data, ocean mapping, and maritime security, providing actionable maritime intelligence without maintenance. Saildrone uncrewed surface vehicles operate 24/7/365 without a crewed support vehicle and have spent 32,000+ days at sea and sailed 1M+ nautical miles in every ocean on Earth.

### **SamsonRope**

**Booth 3233**

**samsonrope.com**

### **Samtec**

**Booth 148**

**samtec.com**

### **SAP Public Services**

**Waypoint Lounge**

### **Sauer Compressors USA**

**Booth 646**

**sauerusa.com**

Sauer Compressors has established itself as the world market leader for high-pressure compressors in the naval market. Our compressors are used in various defense applications on water and land. We incorporate all special features that are vital for naval applications, including state-of-the-art compressors, control systems, and accessories.

### **SBG Systems**

**Booth 2152**

**sbg-systems.com**

SBG Systems designs and produces a complete range of inertial sensors based on state-of-the-art MEMS technology. This includes IMU, AHRS, MRU, INS, GNSS, with a very high performance level and compact design. These solutions are ideal for unmanned vehicle control, antenna tracking, camera stabilization, surveying applications, etc.

### **Schaefer Electronics Inc**

**Booth 136**

**schaeferpowers.com**

Tactical & Mission Critical Power Systems: [Power Conversion, Power Quality, & Power Electronics] AC/AC, AC/DC, DC/DC, DC/AC, Battery Chargers, Active Harmonic Filters, Energy Storage Systems, etc.... (1KW to 1MW+ / low to high voltage), COTS, MOTS, & Custom. For additional info, please contact us at MilCOTS@SchaeferPower.com or 508-435-6400. Schneider Electric

### **Scientific Systems**

**Terrace 311**

**ssci.com**

Scientific Systems creates Autonomy and AI/ML-enabled capabilities to command, control, communicate with, and manage composable collections of intelligent agents, smart sensors, and autonomous platforms across the domains of space, air, land, and sea. We invent disruptive technologies, develop revolutionary solutions, and build trusted products for warfighters' most challenging missions.



**ScioTeq**  
**Booth 813**  
**scioteq.com**

ScioTeq has been active in the Defense market for 35+ years, providing high-performance visualization & computing solutions for the most critical environments. We develop rugged (smart) displays, rugged computers and video distribution for military and naval use, which give decision-makers the real-time information they need to make reliable split-second decisions.

**SeaTrac Systems Inc.**  
**Booth 308**  
**seatrac.com**

**Seatronx, LLC**  
**Booth 2903**  
**seatronx.com**

Seatronx is the premier US manufacturer and distributor of Military, Maritime and Industrial rugged electronics. Services include manufacturing and distribution of COTS and custom displays, panel pc's, computers, trackballs, keyboards and CCTV camera systems. Our customized engineered solutions are designed and delivered to your exact specifications, requirements, certifications and standards.

**SeeByte**  
**Booth 456**  
**seebyte.com**

SeeByte provides clients in the global maritime industry with the most advanced software solutions to enhance the capabilities of their uncrewed systems. Compatible with any systems, our technology supports routine operations right through to the most challenging and dangerous of missions.

**Seko Logistics**  
**Booth 3224**  
**sekologistics.com**

From asset recovery and military base clearance to training seminars and warehousing, we operate as an extension of your team providing tech-driven solutions to achieve your goals and deliver with care. We go the extra mile to make it happen, every time.

**Serco Inc.**  
**Booth 1651**  
**serco.com/na**

**ServiceNow**  
**Booth 1152**  
**your.servicenow.com/navy**

**Sher Industries, LLC**  
**Terrace 317**  
**sherindustries.com**

Sher Industries is a small defense contracting company, specializing in robotics, machine learning, and swarm systems. We particularly excel at developing autonomous and semi-autonomous Micro UxVs, and our primary client is the DoD. Over the years, we have developed numerous semi-autonomous and autonomous systems for DoD, and other defense organizations.

**Shield AI**  
**Booth 1501**  
**shield.ai**

In pursuit of the mission to protect service members and civilians with intelligent systems, Shield AI is building the world's best AI pilot. Its AI pilot, Hivemind, has flown a fighter jet (F-16), a vertical takeoff and landing (VTOL) drone (V-BAT), and a quadcopter (Nova).

**Shift5**  
**Booth 210**  
**Shift5.io**

**Ships Machinery International Inc.**  
**Terrace 212**  
**shipsmachinery.com**

**Sierra Nevada Corporation**  
**Booth 901**  
**SNCorp.com**

**Sigma Defense**  
**Booth 3322**  
**sigmadefense.com**

Sigma Defense is a technology company delivering tactical communications systems and services to the DoD with a software led approach. Since 2006, the company has provided ground, air, and space-based systems for network and satellite communications for the secure, expedient delivery of critical information between command and forward edge warfighter.

**Skydio**  
**Booth 3105**  
**skydio.com**

Skydio is the leading U.S. drone manufacturer and world leader in

autonomous flight. Skydio leverages breakthrough AI to create the world's most intelligent flying machines. Skydio designs, assembles, and supports its products in the U.S. from its headquarters in California, to offer the highest standards of supply chain/manufacturing security.

**Snowbird Technologies**  
**Booth 3024, Terrace 100**  
**snowbirdtech.com**

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